

# LEGISLATIVE APPROPRIATIONS REQUEST

### FOR FISCAL YEARS 2010 AND 2011

Submitted to the Governor's Office of Budget, Planning and Policy and the Legislative Budget Board

by

**Texas Lottery Commission** 

August 27, 2008

## **Legislative Appropriations Request**

for Fiscal Years 2010 and 2011

# Submitted to the Governor's Office of Budget, Planning and Policy and the Legislative Budget Board

by

### **Texas Lottery Commission**

<b>Commission Members</b>	<b>Dates of Term</b>	<b>Hometown</b>
James A. Cox, Jr.	June 3, 2002 - February 1, 2009	Austin
David J. Schenck	October 17, 2007 – February 1, 2013	<b>Dallas</b>

Submitted: August 27, 2008

Submitted by:

Anthony J. Sadberry, Executive Director

Approved by:

lames A. Cox, Jr., Chairman

### Legislative Appropriations Request for Fiscal Years 2010 and 2011 Texas Lottery Commission

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#### ADMINISTRATOR'S STATEMENT

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008

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Agency code:

362

Agency name: Texas Lottery Commission

#### ADMINISTRATOR'S STATEMENT

Name

Term of Office

Hometown

James A. Cox. Jr.

June 3, 2002 - February 1, 2009

Austin

David J. Schenck

October 17, 2007 – February 1, 2013

Dallas

#### Texas Lottery Sales and Revenue

From its inception in May 1992 through FY 2007, the Texas Lottery has generated more than \$15.1 billion in revenue for the state of Texas. Prior to FY 1998, all lottery revenue was transferred to the General Revenue Fund. Effective with FY 1998, net lottery revenue has been dedicated to the Foundation School Fund. In January 2008, the agency passed another major milestone when cash transfers to the Foundation School Fund exceeded the \$10 billion mark.

In FY 2007, the Texas Lottery Commission transferred more than \$1 billion to the Foundation School Fund for the fourth year in a row. Including unclaimed prize money. total revenue transferred to the state was \$1.09 billion, with \$1.03 billion going to the Foundation School Fund. This represented the largest transfer to the Foundation School Fund since FY 1998.

In addition to transfers to the Foundation School Fund, the Texas Lottery Commission also contributed revenue from other sources such as unclaimed prizes and collection of debts owed to the state. During FY 2007, the Commission transferred \$58.9 million in unclaimed prizes to the state. This brings the total to \$426.6 million since the first statutory change addressing unclaimed prizes in 1999. The biggest beneficiary to date has been the General Revenue Fund, which has received \$135.5 million in unclaimed prizes. The Commission also assists in collecting debts owed to the state of Texas. Before the Commission pays a claimant his or her prize, agency staff checks to ensure that the winner does not have outstanding debts to the state. This effort has garnered more that \$2.9 million for the state over the past five years to satisfy debt that might have otherwise gone unpaid.

#### Charitable Bingo Revenue and Business Activities

Since the first licenses were issued in 1982, charitable bingo has had positive benefits for charities, players, and state, county and municipal governments in Texas. From its inception in 1982 through calendar year 2007, charitable bingo has generated more than \$374 million in revenue for the state of Texas. Gross receipts from the conduct of charitable bingo total more than \$13.5 billion, bingo prizes awarded have been in excess of \$9.9 billion, and allocations to local jurisdictions have totaled approximately \$214 million. By the end of calendar year 2007, the total amount of charitable distributions from the conduct of bingo exceeded \$868 million.

#### Lottery Administrative Expenses

The sale of lottery tickets is used to pay for all costs of Texas Lottery operations. This includes the payment of prizes to the holders of winning tickets, retailer commissions, and all other costs incurred in the operation and administration of the lottery. The State Lottery Act limits the combined total of retailer compensation and agency administration to no more than 12 percent of gross ticket revenues. Of this 12 percent, the State Lottery Act mandates that no less than five percent be allocated to retailers as commissions, with the remaining seven percent of ticket sales allowed to be expended on administration of the Texas Lottery. The Commission returns any "unspent administrative funds" to the Foundation School Fund.

A major part of the agency's budget is concentrated in the Lottery Operations Division budget, which accounts for the commission paid to the lottery operator. This commission is currently based on 2.6999 percent of gross sales as negotiated under a nine-year contract with the lottery operator, which went into effect on September 1. 2002. The contract expires August 31, 2011.

#### ADMINISTRATOR'S STATEMENT

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Agency code:

362

Agency name: Texas Lottery Commission

The Texas Lottery Commission has recently contracted for consultant services to provide expertise and assistance in analyzing and exploring options available for the delivery of core lottery business functions and developing the resulting procurement documentation. In addition, the consultant services will assist in identifying and developing the best operational services mix, outsourced vs. state operated, to maximize revenue to the state. Specifically, the consultant will assist in the development of the project work plan and implementation strategy, business operations review and assessment, business case development and procurement assistance.

The Commission has submitted 5 Exceptional Items amounting to \$28.7 million. The Exceptional Items have been prioritized in accordance with the agency's goal structure to allow for continued regulatory and revenue generating functions, provide essential services and allow for potential growth in Lottery revenue. A summary of each Exceptional Item follows:

Exceptional Items 1 and 2, Bingo Indirect and Administrative Expenses. Presently, Bingo indirect overhead and administrative expenses are expensed to lottery strategies and paid from the proceeds of lottery sales, or the GR Dedicated Lottery Account, as opposed to being expensed to Bingo strategies and paid from the General Revenue Fund. This practice dates back several years following a requirement from leadership to reduce general revenue funding requests.

To provide alternatives regarding the funding of certain bingo indirect overhead and administrative expenses in its FY 2010-11 LAR, the Commission has provided three funding options as follows:

Exceptional Item 1 requests an increase in GR appropriation supported by fees currently collected by the Bingo division. Current collection of bingo fees, rental taxes and prize fees exceed bingo expenditures by \$13.3 million on an annual basis leaving sufficient funds on deposit in the General Revenue unappropriated account to cover the Bingo Indirect and Administrative expenses currently being funded by the GR Dedicated Lottery Account. This item would also result in a decrease in the GR Dedicated Lottery Account expenditures by the same amount of Bingo indirect overhead and administrative expenses moved to General Revenue.

As an alternative to Exceptional Item 1 supported by fees, Exceptional Item 2 requests an increase in GR appropriation to fund Bingo indirect and administrative expenses. This item would also result in a decrease in the GR Dedicated Lottery Account expenditures by the same amount of Bingo indirect overhead and administrative expenses moved to General Revenue.

The third proposed option includes a revision to Rider 3, Operate Lottery to reflect the current practice of funding Bingo Indirect and Administrative expenses through the sale of lottery tickets. This Rider revision request will be contingent upon the passage of legislation, specifically an amendment to the State Lottery Act, Chapter 466, Texas Government Code, which would clarify the authority for money in the State Lottery Account to be used to pay for costs incurred in the administration of the Commission, including certain Bingo indirect overhead and administrative expenses.

Should one of the funding options not be considered and the Charitable Bingo Operations Division be required to fund Bingo indirect overhead and administrative expenses from current GR appropriation, the division would be required to eliminate 28 of the 46 FTE positions currently budgeted in the Division.

Exceptional Item 3, Mass Media Advertising Contract. This exceptional item would provide \$20 million in additional funding over the biennium for the Lottery's advertising expenditures which include radio, television, print and other forms of advertising. The advertising contract allows the Commission to enhance the marketing effectiveness of the Texas Lottery, effectively reaching and educating the public to increase sales and enhance the awareness of Texas Lottery games.

#### ADMINISTRATOR'S STATEMENT

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Agency code:

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Agency name: Texas Lottery Commission

The Lottery was appropriated \$40 million in FY 1993 to reach and educate adult Texans regarding its products. Advertising appropriation limitations tied to prize payout percentage have further reduced the FY 2009 advertising budget to \$30 million. Section 466.015(d) of the Government Code provides that if the total amount of lottery prizes awarded by the Texas Lottery Commission in any state fiscal year after the fiscal year ending August 31, 2000, exceeds an amount equal to 52 percent of the gross revenue from the sale of tickets in that fiscal year as determined by the Comptroller of Public Accounts, the advertising budget for the lottery in the next state fiscal year may not exceed an amount equal to \$40 million less \$1 million for each full percent by which the total amount of lottery prizes awarded by the Commission in the preceding fiscal year exceeds an amount equal to 52 percent of the gross revenue from the sale of tickets in that preceding fiscal year as determined by the Comptroller of Public Accounts. Given this restriction, the advertising budget may be subject to reduction in any given fiscal year, which may cause the agency to lose some flexibility in responding to marketing needs and market conditions. The agency closely monitors the effect of the prize-payout percentage and the corresponding link to the advertising budget.

This Advertising Exceptional Item request will be contingent upon the passage of legislation, specifically an amendment to the State Lottery Act, Chapter 466, Texas Government Code, which would repeal Section 466.015 (d) and eliminate the limitation that the Texas Lottery Commission has on advertising expenses which is based on the lottery prize payout percentage.

Exceptional Item 4, Acquisition of Information Resources Equipment. Funding for this item in the amount of \$286,362 would allow the agency to procure a studio surveillance system and replace the agency's telephone system hardware and software that has reached the end of its life cycle and maintenance support. The Commission's surveillance system is required to monitor and record the inspection of drawing equipment and the conduct of lottery drawings as specified in the State Lottery Act, Chapter 466.401 (c). The Commission has determined that it is more cost effective to purchase the surveillance equipment than to continue the current lease arrangement.

Exceptional Item 5, Automated Charitable Bingo System (ACBS) Redesign. This project in the amount of \$2.5 million will redesign the Automated Charitable Bingo System (ACBS). Since implementation, there have been numerous changes to business processes including system application changes. The current toolset used to support ACBS will be out of support in 2013. Because of the requirement to convert to another toolset, and in order to meet the ongoing needs of the Charitable Bingo Program, it is necessary to redesign and convert the existing system. The ACBS is used daily by agency staff for the administration and management of the Charitable Bingo program.

The Commission is also requesting a revision to Rider 11, Retailer Commissions. This rider revision is requested to reflect an additional ½% allocation of gross sales for incentivized sales performance allocations to retailers. The appropriation of additional funds is intended to be used to incentivize growth in retailer sales performance. In order to generate a higher level of incremental sales in a mature lottery market, retailer incentives can be structured to 1) compensate retailers for the requirements of handling an increasing array of lottery products with complex product features, 2) educating potential consumers regarding these products, and 3) managing the cash flow required to pay prizes. The additional incentive may be structured on a performance based criteria based on sales or other lottery service requirements such as payment of prizes.

The Commission's Enforcement Division conducts background investigations of Texas Lottery applicants, bingo workers, bingo and lottery licensees, contract vendors, and contract vendor employees. Authority is granted to the Commission under Chapters 411, 466 and 467 of the Texas Government Code and the Bingo Enabling Act, Occupations Code, Chapter 2001.

## TEXAS LOTTERY COMMISSION ORGANIZATIONAL STRUCTURE Descriptions

#### **COMMISSIONERS**

The three-member Texas Lottery Commission sets policy, promulgates rules for the agency, and performs all other duties required by law.

### CHARITABLE BINGO OPERATIONS DIVISION

Responsible for the regulation of all activities relating to the conduct of charitable bingo games in the state of Texas. The division is organized into two departments: Taxpayer Services and Audit Services.

### EXECUTIVE DIVISION

The focal point for the decision making and strategic planning related to the day-to-day operation and administration of the Texas Lottery. The Executive Director and Deputy Executive Director play key roles in the short- and long-term planning for the agency.

### INTERNAL AUDIT

Serves as an independent appraisal function within the agency. Provides independent, objective assurance and consulting/advisory services designed to add value and improve the agency's operations.

### LOTTERY OPERATIONS

Responsible for player, retailer, and vendor compliance with statutory requirements. The division serves as the regulatory arm of the Texas Lottery while also contributing substantially to the agency's revenuecollection function. The division is organized into five distinct functional area: Advertising and Promotion, Drawings and Validations, Retailer Services, Products, and Security.

### OFFICE OF THE CONTROLLER

Provides financial services and reporting functions for the agency in accordance with statutes and requirements set by oversight agencies. Functions include financial statements and reports, payroll, accounts payable. sales reports, revenue projections, fiscal notes, allocations, performance measures, budgeting, and IRS reporting

### ADMINISTRATION DIVISION

Serves the needs of the agency in the areas of information resources. and support services. Information Resources is responsible for managing the agency's network infrastructure. telecommunication, and website. Support Services is organized into four distinction functional areas: Facilities, Research, Purchasing/Contracts, and Publications and Graphics.

#### HUMAN RESOURCES

Responsible for the recruitment and selection processes of new employees as well as workforce planning and employee retention. The division also assists management with employee performance evaluations, salary actions, and compensation. Also responsible for the coordination of employee benefits.

### MEDIA RELATIONS

Serves as the first point of contact for all inquiries from local, state, and national news medias. Director works in conjunction with Executive Director, Deputy Executive Director and Bingo Director to develop and execute a media relations strategy that supports the agency's mission and vision.

#### GOVERNMENTAL AFFAIRS

Serves as the agency's primary liaison with the legislative and executive branches of state government. The division coordinates and implements legislative strategy and initiatives to further enhance the agency's goals.

#### LEGAL SERVICES

Serves the agency and provides legal advice, assistance and services to Commissioners, Executive Director, Bingo Director, Internal Audit Director and staff. The division includes the General Counsel Section and the Office of Special Counsel.

### ENFORCEMENT DIVISION

Investigates and prosecutes administrative violations of the Lottery Act and Bingo Enabling Act. The division's commissioned peace officers and administrative investigators work closely with local law enforcement agencies, district and county attorneys and agency staff.

#### TEXAS LOTTERY COMMISSION ORGANIZATIONAL STRUCTURE Agency FTEs 318.5 **COMMISSIONERS** 3 FTEs **CHARITABLE BINGO INTERNAL AUDIT EXECUTIVE DIRECTOR OPERATIONS** Director 6 FTEs DIVISION 4.5 FTEs **GOVERNMENTAL LEGAL SERVICES** DIRECTOR DIVISION **AFFAIRS** 4 FTEs DIVISION Director 3 FTEs Director 3 FTEs Section Chief 13 FTEs **TAXPAYER AUDIT SERVICES SERVICES** Manager 25 FTEs Manager **ENFORCEMENT MEDIA RELATIONS** 16 FTEs DIVISION DIVISION Director Director 15 FTEs 5 FTEs **DEPUTY EXECUTIVE DIRECTOR** 5 FTEs **ADMINISTRATION LOTTERY OPERATIONS HUMAN RESOURCES** OFFICE OF THE DIVISION DIVISION DIVISION CONTROLLER Director Director Director Director 3 FTEs 4 FTEs 7 FTEs 6 FTEs **DRAWINGS & VALIDATIONS** Manager LOTTERY 3 FTEs **PRODUCTS** SUPPORT **SERVICES** Manager **FINANCIAL FINANCIAL Drawings Manager** 7 FTEs Manager ACCOUNTING & **OPERATION** 6 FTEs **INFORMATION** 9 FTEs REPORTING RESOURCES Manager Manager Claim Center Manager Facilities Manager 8 FTEs 9 FTEs Manager 35 FTEs 14 FTEs SECURITY 9 FTEs RETAILER **PROMOTIONS & SERVICES ADVERTISING** Director Purchasing/ North Supervisor Manager Manager 3 FTEs Contracts Manager 4 FTEs 20 FTEs 7 FTEs 6 FTEs South Supervisor Supervisor 37 FTEs 19 FTEs



#### **CERTIFICATE**

Name: Texas Lottery Commission

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office of Budget, Planning and Policy (GOBPP) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the bound paper copies are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the GOBPP will be notified in writing in accordance with Article IX, Section 7.01 (2008-09 GAA).

<u> </u>			
Anthony	Sadber	ry	
Executive			

08 20. 2mg

Date

ames A. Cox, Jr.

Chairman

Date

Kathy Pyka
Controller

8.20.08

Date

2.A. SUMMARY OF BASE REQUEST BY STRATEGY 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/15/2008 TIME: 10:41:38AM

Agency code: 362

Agency name: Texas Lottery Commission

Goal / Objective / STRATEGY	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
1 Run Self-supporting, Revenue-producing, and Secure Lottery					
1 Generate Revenue through Ticket Sales					
1 LOTTERY OPERATIONS	6,525,920	6,984,619	7,213,533	7,344,313	7,431,665
2 LOTTERY FIELD OPERATIONS	2,065,052	2,242,016	2,418,727	2,455,896	2,456,528
3 MARKETING AND PROMOTION	4,320,058	5,427,492	5,072,104	4,867,823	4,853,392
4 SECURITY	3,156,756	4,523,294	4,459,809	4,820,470	4,592,725
5 CENTRAL ADMINISTRATION	10,222,854	11,983,287	11,843,999	12,415,416	11,407,343
6 LOTTERY OPERATOR CONTRACT(S)	100,890,959	106,232,562	108,111,611	91,758,531	88,581,019
7 INSTANT TICKET PRODUCT. CONTRACT(S)	15,328,217	18,381,539	18,400,000	18,000,000	18,000,000
8 MASS MEDIA ADVERTISING CONTRACT(S)	30,602,508	31,000,000	30,000,000	30,000,000	30,000,000
9 DRAWING & BROADCAST CONTRACT(S)	1,517,102	1,645,000	1,530,000	1,800,000	1,800,000
10 MARKET RESEARCH CONTRACT(S)	899,028	1,000,000	875,000	767,000	767,000
11 RETAILER BONUS	4,479,556	4,200,000	4,200,000	4,200,000	4,200,000
12 INST TKT VENDING MACHINE CONTRACT	3,537,500	342,500	0	0	(
TOTAL, GOAL 1	\$183,545,510	\$193,962,309	\$194,124,783	\$178,429,449	\$174,089,672
2 Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used	Lawfully				
1 Curtail Violations of Bingo Laws/Rules					
	766,847	787,231	780,949	780,949	780,949
1 Curtail Violations of Bingo Laws/Rules	766,847 151,322	787,231 167,646	780,949 160,604	780,949 160,604	•
1 Curtail Violations of Bingo Laws/Rules 1 BINGO LICENSING	•	·	•	•	160,604
<ul> <li>1 Curtail Violations of Bingo Laws/Rules</li> <li>1 BINGO LICENSING</li> <li>2 BINGO EDUCATION AND DEVELOPMENT</li> </ul>	151,322	167,646	160,604	160,604	780,949 160,604 1,602,981 210,642

#### 2.A. SUMMARY OF BASE REQUEST BY STRATEGY

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: TIME:

8/15/2008 10:41:38AM

Agency code: 362

Agency name: Texas Lottery Commission

Goal / Objective / STRATEGY	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
TOTAL, GOAL 2	\$13,798,314	\$15,207,501	\$15,526,176	\$15,390,676	\$15,390,676
TOTAL, AGENCY STRATEGY REQUEST	\$197,343,824	\$209,169,810	\$209,650,959	\$193,820,125	\$189,480,348
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$197,343,824	\$209,169,810	\$209,650,959	\$193,820,125	\$189,480,348
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	13,798,314	15,207,501	15,526,176	15,390,676	15,390,676
SUBTOTAL	\$13,798,314	\$15,207,501	\$15,526,176	\$15,390,676	\$15,390,676
General Revenue Dedicated Funds:					
5025 Lottery Acct	183,545,510	193,962,309	194,124,783	178,429,449	174,089,672
SUBTOTAL	\$183,545,510	\$193,962,309	\$194,124,783	\$178,429,449	\$174,089,672
TOTAL, METHOD OF FINANCING	\$197,343,824	\$209,169,810	\$209,650,959	\$193,820,125	\$189,480,348

<sup>\*</sup>Rider appropriations for the historical years are included in the strategy amounts.

# **2.B. SUMMARY OF BASE REQUEST BY METHOD OF FINANCE** 81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

DATE: **8/15/2008** TIME: **10:42:16AM** 

Agency code:	362	Agency name:	Texas Lottery Commission	on		
METHOD OF F	INANCING	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
GENERAL F	REVENUE					
1 Gen	eral Revenue Fund					
	GULAR APPROPRIATIONS					
(	Original Appropriation					
		\$13,311,939	\$15,160,877	\$15,431,376	\$15,390,676	\$15,390,676
RID.	ER APPROPRIATION					
I	Rider 11, Local Bingo Prize F	ees (2006-07 GAA)				
		\$796,215	\$0	\$0	\$0	\$0
TRA	NSFERS					
A	Art IX, Sec 13.17(a), Salary Ir	ncrease (2006-07 GAA)				
		\$127,623	\$0	\$0	\$0	\$0
A	Art IX, Sec 19.62(a), Salary Ir	ncrease (2008-09 GAA)				
		\$0	\$46,624	\$94,800	\$0	\$0
A	Art IX, Sec 5.09, Reductions f	For Commercial Air Travel (200	6-07 GAA)			
		\$(32,430)	\$0	\$0	\$0	\$0
LAP	SED APPROPRIATIONS					
	Lapsed Appropriation					
		\$(405,033)	\$0	\$0	\$0	\$0
TOTAL,	General Revenue Fund					·
7		\$13,798,314	\$15,207,501	\$15,526,176	\$15,390,676	\$15,390,676

#### 2.B. SUMMARY OF BASE REQUEST BY METHOD OF FINANCE

81st Regular Session, Agency Submission, Version 1

8/15/2008 10:42:25AM

DATE:

TIME:

Automated Budget and Evaluation System of Texas (ABEST)

	Automated B	udget and Evaluation System of	lexas (ABEST)		
Agency code: 362	Agency name	: Texas Lottery Commiss	sion		
METHOD OF FINANCING	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
TOTAL, ALL GENERAL REVENUE					
·	\$13,798,314	\$15,207,501	\$15,526,176	\$15,390,676	\$15,390,676
GENERAL REVENUE FUND - DEDICATEI	<u> </u>				
5025 GR Dedicated - Lottery Account No. 5	025				
REGULAR APPROPRIATIONS					
Original Appropriation					
	\$186,883,587	\$194,659,173	\$195,503,860	\$178,429,449	\$174,089,672
RIDER APPROPRIATION					
Rider 13, Lottery Operator Contract	t (2006-07 GAA)				
	\$8,756,563	\$0	\$0	\$0	\$0
Rider 14, Contingent Appropriation	n (2006-07 GAA)				
	\$(3,124,493)	\$0	\$0	\$0	\$0
Rider 15, Appropriation of Increase	ed Appropriation (2006-0	7 GAA)			
	\$7,199,364	\$0	\$0	\$0	\$0
TRANSFERS					
Art IX, Sec 11.04, Net Lease Savin	gs		,		
	\$(7,375)	\$0	\$0	\$0	\$0
Art IX, Sec 13.17(a), Salary Increa	se (2006-07 GAA)				
	\$883,859	\$0	\$0	\$0	\$0
Art IX, Sec 19.62(a), Salary Increa	se (2008-09 GAA)				
	\$0	\$303,136	\$620,923	\$0	\$0

Automated Budget and Evaluation System of Texas (ABEST)

**2.B. SUMMARY OF BASE REQUEST BY METHOD OF FINANCE** 81st Regular Session, Agency Submission, Version 1 DATE: 8/15/2008 TIME: 10:42:25AM

Agency code: 362	Agency name:	Texas Lottery Commission			
METHOD OF FINANCING	Exp 2007	Est 2008	Bud 2009	Req 2010	Req 2011
GENERAL REVENUE FUND - DEDICATEI	)				
	-				
Government Code Section 466.015	(d) Advertising Budget Re-	duction			
	\$(2,000,000)	\$(1,000,000)	\$(2,000,000)	\$0	\$0
LAPSED APPROPRIATIONS					
Lapsed Appropriation					
	\$(15,208,995)	\$0	\$0	\$0	\$0
UNEXPENDED BALANCES AUTHOR	PITY				
Art IX, Sec 14.03(j), Capital Budge	et UB (2006-07 GAA)				
	\$163,000	\$0	\$0	\$0	\$0
TOTAL, GR Dedicated - Lottery Account	No. 5025				
	\$183,545,510	\$193,962,309	\$194,124,783	\$178,429,449	\$174,089,672
TOTAL, ALL GENERAL REVENUE FUND -	DEDICATED		· · · · · · · · · · · · · · · · · · ·		
<u></u>	\$183,545,510	\$193,962,309	\$194,124,783	\$178,429,449	\$174,089,672
TOTAL, GR & GR-DEDICATED FUNDS					
	\$197,343,824	\$209,169,810	\$209,650,959	\$193,820,125	\$189,480,348
GRAND TOTAL	\$197,343,824	\$209,169,810	\$209,650,959	\$193,820,125	\$189,480,348

#### 2.B. SUMMARY OF BASE REQUEST BY METHOD OF FINANCE

DATE:

TIME:

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81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

**Texas Lottery Commission** 362 Agency code: Agency name: METHOD OF FINANCING Exp 2007 Est 2008 **Bud 2009** Req 2010 Req 2011 **FULL-TIME-EQUIVALENT POSITIONS REGULAR APPROPRIATIONS** Regular Appropriations from Bill Pattern 318.5 318.5 325.0 318.5 318.5 **TRANSFERS** Article IX, Section 6.14, 2% FTE 0.0 0.0 0.0 0.0 (6.5)Reduction (2006-07 GAA) UNAUTHORIZED NUMBER OVER (BELOW) CAP Unauthorized Amount over cap/(Amount 0.0 0.0 0.0 0.0 (10.7)below cap) 318.5 318.5 318.5 318.5 TOTAL, ADJUSTED FTES 307.8

0.0

0.0

**NUMBER OF 100% FEDERALLY FUNDED** 

**FTEs** 

#### 2.C. SUMMARY OF BASE REQUEST BY OBJECT OF EXPENSE

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008 10:42:56AM

**Texas Lottery Commission** 362 Agency code: Agency name: Exp 2007 Est 2008 **Bud 2009 BL 2010 BL 2011 OBJECT OF EXPENSE** \$19,122,030 \$19,122,030 \$19,122,030 1001 SALARIES AND WAGES \$16,151,094 \$17,784,519 1002 OTHER PERSONNEL COSTS \$529,596 \$426,020 \$456,480 \$456,480 \$456,480 \$4,226,259 \$5,831,323 \$5,480,377 \$6,108,057 \$5,138,809 2001 PROFESSIONAL FEES AND SERVICES \$5,000 \$5,000 \$3,683 \$5,000 \$5,000 2002 FUELS AND LUBRICANTS \$136,750 \$147,629 \$161,125 \$161,125 \$161,125 2003 CONSUMABLE SUPPLIES \$410,649 \$481,763 \$473,081 \$473,081 \$473,081 2004 UTILITIES \$492,198 \$293,436 \$496,456 \$492,198 \$492,198 2005 TRAVEL \$3,251,306 \$3,335,343 \$3,421,901 \$3,104,344 \$3,202,282 2006 RENT - BUILDING \$1,818,863 \$1,818,863 \$1,818,863 2007 RENT - MACHINE AND OTHER \$5,419,317 \$2,293,756 \$148,912,448 \$145,755,361 \$155,262,073 \$165,327,520 \$165,619,499 2009 OTHER OPERATING EXPENSE \$12,635,500 \$12,500,500 \$12,771,000 \$12,635,500 \$11,597,715 4000 GRANTS \$0 \$300,000 \$0 \$208,908 \$673,042 **5000 CAPITAL EXPENDITURES** \$189,480,348 \$209,169,810 \$209,650,959 \$193,820,125 \$197,343,824 **OOE Total (Excluding Riders) OOE Total (Riders)** \$197,343,824 \$209,169,810 \$209,650,959 \$193,820,125 \$189,480,348 **Grand Total** 

### 2.D. SUMMARY OF BASE REQUEST OBJECTIVE OUTCOMES

Date: 8/15/2008
Time: 10:43:13AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

Agency coo	de: 362		Agency name: Texas Le			
Goal/ Obje	ective / Outcome	Outcome Exp 2007 Est 2008			BL 2010	BL 2011
	Self-supporting, Revenue-produc Generate Revenue through Tick	<u> </u>				
KEY	1 Percent of Retailers	Satisfied with Lottery Commis	ssion			
	•	94.35%	93.00%	93.00%	93.00%	93.00%
	2 Per Capita Net Lotte	ery Sales				
		160.44	152.63	145.04	137.88	131.10
	3 % of Net Lottery Sal	les Spent on Agency Administr	ration			
		4.86%	5.32%	5.51%	5.71%	5.92%
	4 Percentage of Bad De	ebt to Lottery Sales				
		0.01%	0.02%	0.02%	0.02%	0.02%
	5 Ratio of Advertising	<b>Expense to Net Lottery Sales</b>				
		0.81%	0.85%	0.85%	0.88%	0.91%
KEY	6 State Revenue Receiv	ved Per Advertising Dollar Ex	pended			
		35.72	33.93	33.72	32.71	31.53
	7 Percent of Licensees	with No Recent Violations				
		98.83%	98.00%	98.00%	98.00%	98.00%
	8 Percentage of Retaile	er Surveys Completed				
		83.17%	85.00%	85.00%	85.00%	85.00%
	9 Percentage of Eligibl	le Players Served				
		33.37%	36.00%	36.00%	36.00%	36.00%

#### 2.D. SUMMARY OF BASE REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST) Date: 8/15/2008
Time: 10:43:18AM

Agency co	ode: 362		Agency name: Texas Lottery Commission								
Goal/ Obje	ective / Outcome	Exp 2007	<b>Bud 2009</b>	BL 2010	BL 2011						
	2 Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully 1 Curtail Violations of Bingo Laws/Rules										
	1 Percent of Licensees	with No Recent Violations									
		97.90%	97.90%	95.90%	94.50%	92.50%					
	2 Percentage of Bingo	Audits Referred for Disciplina	ary Action								
		20.80%	26.83%	60.00%	60.00%	60.00%					
KEY	3 Percent of Complain	nts Referred for Disciplinary A	ction								
		16.82%	33.33%	33.33%	33.33%	33.33%					
	4 Percent of Documen	ted Complaints Completed wit	thin Six Months								
		88.19%	91.60%	92.00%	92.00%	92.00%					
KEY	5 Net Bingo Games Re	evenue Received by Charitable	Orgs (in Millions)								
		31.79	31.20	31.20	31.20	31.20					
KEY	6 % of Organizations	Who Met the Statutory Charit	table Distribution Req								
		98.80%	99.00%	99.00%	99.00%	99.00%					
	7 Percentage of Organ	nizations Receiving an Audit									
		9.02%	4.86%	2.94%	4.08%	4.08%					
	8 Percentage of Organ	nizations Receiving an Inspecti	on								
		0.29	12.81	30.00	35.00	45.00					

#### 2.E. SUMMARY OF EXCEPTIONAL ITEMS REQUEST

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008** TIME: **10:43:31AM** 

0.0

Agency code: 362

**Full Time Equivalent Positions** 

**Number of 100% Federally Funded FTEs** 

Agency name: Texas Lottery Commission

		2010			2011		Bienni	um
Priority Item	GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1 Bingo Indirect - Fees	\$1,472,713	\$1,472,713		\$1,472,713	\$1,472,713		\$2,945,426	\$2,945,426
2 Bingo Indirect - GR	\$1,472,713	\$1,472,713		\$1,472,713	\$1,472,713		\$2,945,426	\$2,945,426
3 Mass Media Advertising	\$10,000,000	\$10,000,000		\$10,000,000	\$10,000,000		\$20,000,000	\$20,000,000
4 Acquisition of IR Equipment	\$271,098	\$271,098		\$15,264	\$15,264		\$286,362	\$286,362
5 ACBS Redesign	\$1,250,000	\$1,250,000		\$1,250,000	\$1,250,000		\$2,500,000	\$2,500,000
Total, Exceptional Items Request	\$14,466,524	\$14,466,524		\$14,210,690	\$14,210,690		\$28,677,214	\$28,677,214
Method of Financing								
General Revenue	\$4,195,426	\$4,195,426		\$4,195,426	\$4,195,426		\$8,390,852	\$8,390,852
General Revenue - Dedicated Federal Funds Other Funds	10,271,098	10,271,098		10,015,264	10,015,264		20,286,362	20,286,362
	\$14,466,524	\$14,466,524		\$14,210,690	\$14,210,690		\$28,677,214	\$28,677,214

0.0

#### 2.F. SUMMARY OF TOTAL REQUEST BY STRATEGY

DATE:

TIME:

8/15/2008

10:43:57AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 362 Agency name: Texas Lottery Commission Base Base **Exceptional Exceptional Total Request Total Request** Goal/Objective/STRATEGY 2010 2011 2010 2011 2010 2011 1 Run Self-supporting, Revenue-producing, and Secure Lottery 1 Generate Revenue through Ticket Sales \$7,431,665 \$776,988 \$776,988 \$8,121,301 \$8,208,653 \$7,344,313 1 LOTTERY OPERATIONS 2,455,896 2,456,528 0 0 2,455,896 2,456,528 **2** LOTTERY FIELD OPERATIONS 4,867,823 4,853,392 135,350 135,350 5,003,173 4,988,742 3 MARKETING AND PROMOTION 463,700 4,592,725 347,866 5,284,170 4,940,591 4 SECURITY 4,820,470 12,415,416 11,407,343 1,840,486 1,700,486 14,255,902 13,107,829 **5** CENTRAL ADMINISTRATION 91,758,531 88,581,019 0 0 91,758,531 88,581,019 **6** LOTTERY OPERATOR CONTRACT(S) 0 0 18,000,000 18,000,000 18,000,000 18,000,000 7 INSTANT TICKET PRODUCT. CONTRACT(S) 10,000,000 40,000,000 40,000,000 30,000,000 10,000,000 **8** MASS MEDIA ADVERTISING CONTRACT(S) 30,000,000 0 1,800,000 1,800,000 1,800,000 1,800,000 9 DRAWING & BROADCAST CONTRACT(S) 0 767,000 767,000 0 767,000 767,000 10 MARKET RESEARCH CONTRACT(S) 0 0 4,200,000 4,200,000 4,200,000 4,200,000 11 RETAILER BONUS 0 0 0 0 0 12 INST TKT VENDING MACHINE CONTRACT \$191,645,973 \$187,050,362 \$178,429,449 \$174,089,672 \$13,216,524 \$12,960,690 TOTAL, GOAL 1

### 2.F. SUMMARY OF TOTAL REQUEST BY STRATEGY

DATE:

TIME:

8/15/2008

10:44:01AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 362	Agency name:	Texas Lottery Commission					
Goal/Objective/STRATEGY		Base 2010	Base 2011	Exceptional 2010	Exceptional 2011	Total Request 2010	Total Request 2011
2 Enforce Bingo Laws/Rules for Fai	rness to Ensure Pro	ceeds Used Law					
1 Curtail Violations of Bingo Law	rs/Rules						
1 BINGO LICENSING		\$780,949	\$780,949	\$1,250,000	\$1,250,000	\$2,030,949	\$2,030,949
2 BINGO EDUCATION AND	DEVELOPMENT	160,604	160,604	0	0	160,604	160,604
3 BINGO LAW COMPLIANCI	E FIELD OPER	1,602,983	1,602,981	0	0	1,602,981	1,602,981
4 BINGO PRIZE FEE COLLEC	CTION & ACCT	210,642	2 210,642	0	0	210,642	210,642
5 BINGO PRIZE FEE ALLOCA	ATIONS	12,635,500	12,635,500	0	0	12,635,500	12,635,500
TOTAL, GOAL 2		\$15,390,670	5 \$15,390,676	\$1,250,000	\$1,250,000	\$16,640,676	\$16,640,676
TOTAL, AGENCY STRATEGY REQUEST		\$193,820,12	5 \$189,480,348	\$14,466,524	\$14,210,690	\$208,286,649	\$203,691,038
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST							
GRAND TOTAL, AGENCY REQ	UEST	\$193,820,12	5 \$189,480,348	\$14,466,524	\$14,210,690	\$208,286,649	\$203,691,038

#### 2.F. SUMMARY OF TOTAL REQUEST BY STRATEGY

DATE:

TIME:

8/15/2008

10:44:01AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 362 Agency name: Texas Lottery Commission Base Base **Exceptional Exceptional Total Request Total Request** Goal/Objective/STRATEGY 2010 2011 2010 2010 2011 2011 **General Revenue Funds:** 1 General Revenue Fund \$15,390,676 \$19,586,102 \$15,390,676 \$4,195,426 \$4,195,426 \$19,586,102 \$15,390,676 \$15,390,676 \$4,195,426 \$4,195,426 \$19,586,102 \$19,586,102 **General Revenue Dedicated Funds:** 5025 Lottery Acct 10,271,098 10,015,264 \$188,700,547 \$184,104,936 178,429,449 174,089,672 \$174,089,672 \$188,700,547 \$178,429,449 \$10,271,098 \$10,015,264 \$184,104,936 \$189,480,348 \$193,820,125 TOTAL, METHOD OF FINANCING \$14,466,524 \$14,210,690 \$208,286,649 \$203,691,038 0.0 0.0 318.5 318.5 **FULL TIME EQUIVALENT POSITIONS** 318.5 318.5

### 2.G. SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

Date: 8/15/2008
Time: 10:44:15AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

Agency o	code: 362 Agency	name: Texas Lottery Com	nmission			
Goal/ Ob	jective / Outcome BL 2010	BL 2011	Excp 2010	Excp 2011	Total Request 2010	Total Request 2011
1 1	Run Self-supporting, Revenue-proc Generate Revenue through Ticket S	•				
KEY	1 Percent of Retailers Satisfied	l with Lottery Commission				
	93.00%	93.00%			93.00%	93.00%
	2 Per Capita Net Lottery Sales	3				
	137.88	131.10			137.88	131.10
	3 % of Net Lottery Sales Spen	t on Agency Administration	n			
	5.71%	5.92%			5.71%	5.92%
	4 Percentage of Bad Debt to L	ottery Sales				
	0.02%	0.02%			0.02%	0.02%
	5 Ratio of Advertising Expense	e to Net Lottery Sales				
	0.88%	0.91%			0.88%	0.91%
KEY	6 State Revenue Received Per	Advertising Dollar Expend	ed			
	32.71	31.53			32.71	31.53
	7 Percent of Licensees with No	Recent Violations				
	98.00%	98.00%			98.00%	98.00%
	8 Percentage of Retailer Surve	ys Completed				
	85.00%	85.00%			85.00%	85.00%

### 2.G. SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

Date: 8/15/2008
Time: 10:44:19AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

Agency o	ode: <b>362</b>	agency name: Texas Lottery Col	nmission			
Goal/ Ob	jective / Outcome BL 2010	BL 2011	Excp 2010	Excp 2011	Total Request 2010	Total Request 2011
	9 Percentage of Eligible	Players Served				
	36.00%	36.00%			36.00%	36.00%
2 1	Enforce Bingo Laws/Rules for Curtail Violations of Bingo L	or Fairness to Ensure Proceeds Us aws/Rules	ed Lawfully			
	1 Percent of Licensees w	ith No Recent Violations				
	94.50%	92.50%			94.50%	92.50%
	2 Percentage of Bingo A	udits Referred for Disciplinary	Action			
	60.00%	60.00%			60.00%	60.00%
KEY	3 Percent of Complaints	Referred for Disciplinary Action	<b>n</b>			
	33.33%	33.33%			33.33%	33.33%
	4 Percent of Documented	Complaints Completed within	Six Months			
	92.00%	92.00%			92.00%	92.00%
KEY	5 Net Bingo Games Reve	nue Received by Charitable Or	gs (in Millions)			
	31.20	31.20			31.20	31.20
KEY	6 % of Organizations W	ho Met the Statutory Charitable	e Distribution Req			
	99.00%	99.00%			99.00%	99.00%
	7 Percentage of Organiza	ations Receiving an Audit				
	4.08%	4.08%			4.08%	4.08%

### 2.G. SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST) Date: 8/15/2008 Time: 10:44:19AM

Agency code: 362	Agen	cy name: Texas Lottery Co	ommission			
Goal/ Objective / Out	BL 2010	BL 2011	Excp 2010	Excp 2011	Total Request 2010	Total Request 2011
8 Perce	entage of Organization	ns Receiving an Inspection				
	35.00	45.00			35.00	45.00

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME:

\$0

\$0

\$0

8/15/2008

10:45:59AM

Agency code: 362 Agency name: Texas Lottery Commission Statewide Goal/Benchmark: GOAL: Run Self-supporting, Revenue-producing, and Secure Lottery 4 0 **OBJECTIVE:** Generate Revenue through Ticket Sales Service Categories: STRATEGY: Service: 03 **Lottery Operations** Income: A.2 Age: B.3 **CODE** DESCRIPTION Est 2008 **Bud 2009 BL 2010** Exp 2007 BL 2011 **Output Measures:** KEY 1 Number of Retailer Business Locations Licensed 16,211.00 16,350.00 16,500.00 16,500.00 16,500.00 217.00 225.00 225.00 225.00 2 Number of Denials or Revocations of Licenses 210.00 697,141.00 999,340.00 689,828.00 669,133.00 649,059.00 3 Dollars Collected via the Debt Set-off Program (Thousands) 2,270.00 2,270.00 2,270.00 4 # New Licenses Issued to Individual Retailers 2,275.00 2,961.00 6,000.00 5 # Licenses Renewed to Individual Retailers 5,983.00 6.021.00 6,000.00 6,000.00 **Efficiency Measures:** 105.00 143.00 147.00 152.00 136.23 KEY 1 Average Cost Per Retailer Location License Issued **Objects of Expense:** \$2,749,570 \$2,749,570 \$2,749,570 \$2,387,179 \$2,547,317 SALARIES AND WAGES 1001 \$63,580 \$70,340 \$70,340 \$70,340 \$66,280 1002 OTHER PERSONNEL COSTS \$49,750 \$38,750 \$38,750 \$38,750 PROFESSIONAL FEES AND SERVICES \$44,347 2001 \$5,000 \$5,000 **FUELS AND LUBRICANTS** \$3,683 \$5,000 \$5,000 2002 \$116,800 \$116,800 \$116,769 \$101,800 \$116,800 2003 **CONSUMABLE SUPPLIES** \$160,962 \$144,524 \$168,763 \$160,962 \$160,962 2004 UTILITIES \$30,950 \$29,200 \$30,950 \$30,950 \$26,006 2005 TRAVEL \$3,018,751 \$3,102,788 \$3,189,346 \$2,962,392 \$2,908,923 **RENT - BUILDING** 2006 \$471,404 \$471,404 \$471,404 \$450,842 \$476,028 2007 **RENT - MACHINE AND OTHER** \$597,749 \$598,543 \$370,475 \$580,789 \$551,006 2009 OTHER OPERATING EXPENSE \$0 \$0 \$6,892 \$0 \$0 5000 CAPITAL EXPENDITURES \$6,984,619 \$7,213,533 \$7,344,313 \$7,431,665 TOTAL, OBJECT OF EXPENSE \$6,525,920 Method of Financing: \$0 \$0 \$0 \$0 \$0 General Revenue Fund

\$0

**\$0** 

SUBTOTAL, MOF (GENERAL REVENUE FUNDS)

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

Income: A.2

57.3

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

GOAL: 1 Run Self-supporting, Revenue-producing, and Secure Lottery

Statewide Goal/Benchmark:

4 0

OBJECTIVE:

Generate Revenue through Ticket Sales

Service Categories:

Service: 03

57.3

Age:

57.3

B.3

STRATEGY:

Lottery Operations

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Method of Fi	inancing:					
5025 Lot	tery Acct	\$6,525,920	\$6,984,619	\$7,213,533	\$7,344,313	\$7,431,665
SUBTOTAL	, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$6,525,920	\$6,984,619	\$7,213,533	\$7,344,313	\$7,431,665
TOTAL, ME	THOD OF FINANCE (INCLUDING RIDERS)				\$7,344,313	\$7,431,665
TOTAL, ME	THOD OF FINANCE (EXCLUDING RIDERS)	\$6,525,920	\$6,984,619	\$7,213,533	\$7,344,313	\$7,431,665

56.9

#### STRATEGY DESCRIPTION AND JUSTIFICATION:

**FULL TIME EQUIVALENT POSITIONS:** 

Activities relating to this strategy include vendor and retailer compliance with Texas Government Code Chapters 466 and 467 and applicable administrative rules. The strategy ensures the needs of the Commission and its customers are met in certain areas of vendor compliance, instant ticket warehousing/distribution, retailer services, prize payments, retailer inspections and support services.

58.0

The strategy goals are met by providing necessary services to our players and retailers along with overseeing certain key activities of the Lottery Operator. Communication and education of players and retailers are done through the use of the agency web site, newsletters, brochures, public seminars retailer training and visits as well as through a toll-free hotline. The strategy oversees recruitment of new retailers and monitors retailer satisfaction with lottery operations and services. The strategy encourages voluntary compliance from our retailers and players regarding licensing rules and prize payment policies. The strategy also provides oversight of the Lottery Operator in the areas of ticket warehousing/distribution, retailer service levels, instant game accounting and on-line terminal installations. Finally, this strategy provides for certain agency-wide functions such as facilities support, mail center functions, and certain administrative services.

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, Texas Occupational Code Chapter 2001, and Texas Constitution Article III, Section 47(e).

#### EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME:

10:46:04AM

362 Agency code: Agency name: Texas Lottery Commission

GOAL: Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark:

0

**OBJECTIVE:** Generate Revenue through Ticket Sales Service Categories:

STRATEGY:

**Lottery Operations** 

Service: 03

Income: A.2

**B.3** Age:

**CODE DESCRIPTION**  Exp 2007

Est 2008

**Bud 2009** 

**BL 2010** 

**BL 2011** 

External factors impacting this strategy include: 1) The number of lottery retailer locations licensed and/or applying for licenses; 2) The sales level of lottery tickets; 3) Potential change of the Lottery Operator and/or change in scope of Lottery Operator contract; 4) Changes to the agency's enabling statutes and/or administrative rules; 5) The number of licensed retailer and the desire of new retailers to obtain Lottery sales agent licenses; 6) The propensity of lottery retailers and players to adhere to the Lottery Act and/or the agency's applicable rules; 7) The impact of judicial decisions and legislative enactments as they relate to or impact the operation and administration of the agency; 8) Decisions made by local law enforcement authorities; 9) Natural disaster or other catastrophic event; and 10) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient and effective alignment of the Commission's staff, financial and information technology resources; 2) The number and scope of contracted services brought in-house; 3) Staff turnover; 4) The ability of the staff to react quickly and responsively to changes in the external factors; 5) Organizational restructuring; 6) Retailer recruitment efforts; and 7) Long-range business planning.

### 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: TIME: 8/15/2008

10:46:04AM

362 Agency code: Agency name: Texas Lottery Commission GOAL: Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark: 4 0 **OBJECTIVE:** Generate Revenue through Ticket Sales Service Categories: STRATEGY: **Lottery Field Operations** Service: 03 Income: A.2 **B.3** Age: CODE DESCRIPTION Exp 2007 Est 2008 **Bud 2009** BL 2010 **BL 2011 Output Measures:** 1 Number of Prize Checks Processed from Claim Centers 57,613.00 63,812.00 58,462.00 56,708.00 55,007.00 (Thousands) **Objects of Expense:** SALARIES AND WAGES \$1,850,916 \$2,000,586 \$2,186,409 \$2,186,409 \$2,186,409 \$81,195 \$60,120 \$65,380 \$65,380 \$65,380 OTHER PERSONNEL COSTS 1002 \$8,710 \$14,000 \$14,000 \$14,000 \$14,000 2001 PROFESSIONAL FEES AND SERVICES \$2,382 \$4,554 \$3,750 \$3,750 \$3,750 2003 CONSUMABLE SUPPLIES TRAVEL \$82,249 \$90,138 \$90,138 \$90,138 \$90,138 2005 \$3,200 2006 **RENT - BUILDING** \$700 \$4,000 \$3,200 \$3,200 \$0 \$150 \$0 \$0 \$0 2007 **RENT - MACHINE AND OTHER** \$68,618 \$55,850 \$93,019 \$93,651 \$38,750 2009 OTHER OPERATING EXPENSE \$2,456,528 \$2,242,016 \$2,418,727 \$2,455,896 \$2,065,052 TOTAL, OBJECT OF EXPENSE Method of Financing: \$2,418,727 \$2,455,896 \$2,456,528 \$2,065,052 \$2,242,016 5025 Lottery Acct \$2,418,727 \$2,455,896 \$2,456,528 SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED) \$2,065,052 \$2,242,016 \$2,455,896 \$2,456,528 TOTAL, METHOD OF FINANCE (INCLUDING RIDERS) \$2,418,727 \$2,455,896 \$2,456,528 TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS) \$2,065,052 \$2,242,016 48.7 48.7 48.7 47.0 46.9 **FULL TIME EQUIVALENT POSITIONS:** STRATEGY DESCRIPTION AND JUSTIFICATION:

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

**Lottery Field Operations** 

GOAL: 1 Run Self-supporting, Revenue-producing, and Secure Lottery

Statewide Goal/Benchmark:

1 0

OBJECTIVE: 1 Generate Revenue through Ticket Sales

Service Categories:

Service: 03

Obstactive. To Constate Revenue unough Tieret sur

J

Income: A.2

Age: B.3

**CODE DESCRIPTION** 

STRATEGY:

Exp 2007

Est 2008

**Bud 2009** 

BL 2010

BL 2011

Activities relating to this strategy include player and retailer compliance with Texas Government Code Chapters 466 and 467 and applicable administrative rules. The strategy ensures the needs of the Commission and the public are met in the areas of customer service, payment of prizes and retailer support in communities throughout the State.

The strategy goals are met by providing customer service and educational information to our players and retailers via the field claim center locations. Field personnel also gather survey data from retailer licensees in support of the agency's Marketing and Customer Service efforts. Through such communication and education, the strategy encourages voluntary compliance from our players regarding prize payment policies. Lottery Field Operations coordinates with Headquarters Claim Center Operations, Lottery Operations Security Department and Enforcement Division staff when violations are detected.

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

#### EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

External factors impacting this strategy include: 1) The sales level of lottery tickets; 2) Changes to the agency's enabling statutes and/or administrative rules; 3) The propensity of lottery retailers and players to adhere to the Lottery Act and/or the agency's applicable rules; 4) The impact of judicial decisions and legislative enactments as they relate to or impact the operation and administration of the agency; and 5) Natural disaster or other catastrophic event; and 6) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient and effective alignment of the Commission's staff, financial and information technology resources; 2) Staff turnover; 3) The ability of the staff to react quickly and responsively to changes in the external factors; 4) Changes to the number and location of field claim center locations; 5) Organizational restructuring; and 6) Long-range business planning.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME:

8/15/2008

10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission					
GOAL: 1 Run Self-supporting, Revenue-producing, and Secur	re Lottery		Statewid	e Goal/Benchmark:	4 0
OBJECTIVE: 1 Generate Revenue through Ticket Sales			Service	Categories:	
STRATEGY: 3 Marketing and Promotion			Service:	03 Income:	A.2 Age: B.3
CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Output Measures:					
1 Number of Newsletters Distributed to Retailers	100,017.00	100,664.00	101,832.00	101,832.00	101,832.00
2 Number of Retailer Visits	600,927.00	604,328.00	591,525.00	591,525.00	591,525.00
Efficiency Measures:					
KEY 1 Average Cost Per Survey Issued	1.86	1.64	1.67	1.67	1.67
Objects of Expense:					
1001 SALARIES AND WAGES	\$1,718,162	\$1,825,074	\$1,969,771	\$1,969,771	\$1,969,771
1002 OTHER PERSONNEL COSTS	\$40,205	\$41,040	\$44,280	\$44,280	\$44,280
2001 PROFESSIONAL FEES AND SERVICES	\$133,580	\$153,518	\$175,500	\$175,500	\$160,500
2003 CONSUMABLE SUPPLIES	\$4,569	\$10,250	\$8,900	\$8,900	\$8,900
2005 TRAVEL	\$88,456	\$144,364	\$137,498	\$137,498	\$137,498
2006 RENT - BUILDING	\$183,873	\$223,250	\$216,955	\$216,955	\$216,955
2007 RENT - MACHINE AND OTHER	\$23,780	\$35,355	\$31,700	\$31,700	\$31,700
2009 OTHER OPERATING EXPENSE	\$2,127,433	\$2,994,641	\$2,487,500	\$2,283,219	\$2,283,788
TOTAL, OBJECT OF EXPENSE	\$4,320,058	\$5,427,492	\$5,072,104	\$4,867,823	\$4,853,392
Method of Financing:					
1 General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$0	\$0	<b>\$0</b>	\$0	\$0
Method of Financing:	<b>04.220</b> .050	ØE 40E 400	. 05 072 104	<b>64 067 000</b>	¢4 052 202
5025 Lottery Acct	\$4,320,058	\$5,427,492	\$5,072,104	\$4,867,823	\$4,853,392
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$4,320,058	\$5,427,492	\$5,072,104	\$4,867,823	\$4,853,392

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME:

\$4,867,823

30.6

8/15/2008

\$4,853,392

30.6

10:46:04AM

Agency code:	362	Agency name: Texas Lottery Commission							
GOAL:	1	Run Self-supporting, Revenue-producing, and Sec	ure Lottery		Statewid	e Goal	Benchmark:	4 0	
OBJECTIVE:	1	Generate Revenue through Ticket Sales			Service (	Catego	ries:		
STRATEGY:	3	Marketing and Promotion			Service:	03	Income: A.2	Age:	B.3
CODE	DES	CRIPTION	Exp 2007	Est 2008	Bud 2009		BL 2010	BL 20	)11 ———
TOTAL, ME	ГНОД	OF FINANCE (INCLUDING RIDERS)				\$4,8	367,823	\$4,853,3	92

\$5,427,492

31.6

\$5,072,104

30.6

#### STRATEGY DESCRIPTION AND JUSTIFICATION:

**FULL TIME EQUIVALENT POSITIONS:** 

TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)

Activities relating to this strategy include lottery product development, market research, promotional and sales functions of the Texas Lottery Commission. Staff performs activities that determine the interests, opinions, awareness levels and purchase behaviors of adult Texans in order to facilitate the planning, development, and implementation of effective and entertaining games. Other activities include introducing lottery products to adult Texans across the State of Texas; educating players and providing opportunities to learn about lottery products; communicating game information, marketing ideas and operational information to Lottery retailers.

\$4,320,058

31.0

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

#### **EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

External factors impacting this strategy include: 1) The general impact of judicial decisions and legislative enactments as they relate to or impact the operation and administration of the agency; 2) The willingness of the general public to learn about and participate in lottery games; 3) The number of licensed retailers and the desire of new retailers to obtain Lottery sales agent licenses; 4) The willingness of retailers and players to participate in research; 5) Natural disaster or other catastrophic event; and 6) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient and effective alignment of the Commission's staff, financial and information technology resources; 2) The effective dissemination of information within the agency and to the general public; 3) Organizational restructuring; 4)Staff turnover; 5) Long-range business planning; and 6) Research and development of emerging technologies and product lines.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

GOAL: 1 Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark:

0

Generate Revenue through Ticket Sales **OBJECTIVE:** 

Service Categories:

STRATEGY: 4 Security			Servic	ee: 03 Income:	A.2 Age: B.3
CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Output Measures:					
1 Number of Lottery Investigations Initiated	1,077.00	865.00	865.00	865.00	865.00
2 Number of Lottery Investigations Completed	462.00	500.00	500.00	500.00	500.00
3 Number of Lottery Background Investigations Completed	637.00	320.00	320.00	320.00	320.00
Efficiency Measures:					
1 Average Time to Complete Investigations (Days)	80.40	75.20	60.00	60.00	60.00
2 Average Cost Per Complete Investigation	200.49	245.00	250.00	255.00	260.00
3 Average Time to Complete Lottery Background Investigations (Days)	27.80	62.30	40.00	40.00	40.00
Objects of Expense:				•	
1001 SALARIES AND WAGES	\$1,473,384	\$1,946,478	\$2,100,621	\$2,100,621	\$2,100,621
1002 OTHER PERSONNEL COSTS	\$33,136	\$34,580	\$39,380	\$39,380	\$39,380
2001 PROFESSIONAL FEES AND SERVICES	\$724,345	\$1,296,202	\$1,289,276	\$1,313,026	\$1,369,052
2003 CONSUMABLE SUPPLIES	\$2,661	\$6,925	\$7,675	\$7,675	\$7,675
2005 TRAVEL	\$41,346	\$68,080	\$73,332	\$73,332	\$73,332
2007 RENT - MACHINE AND OTHER	\$174,358	\$264,721	\$267,617	\$267,617	\$267,617
2009 OTHER OPERATING EXPENSE	\$505,510	\$606,308	\$681,908	\$718,819	\$735,048
5000 CAPITAL EXPENDITURES	\$202,016	\$300,000	\$0	\$300,000	\$0
TOTAL, OBJECT OF EXPENSE	\$3,156,756	\$4,523,294	\$4,459,809	\$4,820,470	\$4,592,725
Method of Financing:					
1 General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$0	\$0
Method of Financing:	02.156.756	#4.522.204	¢4 450 900	¢4 820 470	\$4,592,725
5025 Lottery Acct	\$3,156,756	\$4,523,294	\$4,459,809	\$4,820,470	Φ <del>4</del> ,372,123

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

\$4,820,470

34.4

8/15/2008

\$4,592,725

34.4

TIME: 10:46:04AM

Agency code:	362	Agency name: Texas Lottery Commission					
GOAL:	1	Run Self-supporting, Revenue-producing, and Secu	re Lottery		Statewide	e Goal/Benchmark:	4 0
OBJECTIVE:	1	Generate Revenue through Ticket Sales			Service (	Categories:	
STRATEGY:	4	Security			Service:	03 Income: A.2	2 Age: B.3
CODE	DESC	CRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
SUBTOTAL,	MOF	(GENERAL REVENUE FUNDS - DEDICATED)	\$3,156,756	\$4,523,294	\$4,459,809	\$4,820,470	\$4,592,725

\$4,523,294

34.4

\$4,459,809

34.4

#### STRATEGY DESCRIPTION AND JUSTIFICATION:

**FULL TIME EQUIVALENT POSITIONS:** 

TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)

Activities relating to this strategy include protecting and maintaining the security and integrity of lottery games, systems and drawings, assures the physical security of all commission operating sites, and investigates possible regulatory and criminal violations related to both lottery and bingo. Investigate complaints, conduct background investigations on prospective employees, applicants of licenses under the State Lottery Act and Bingo Enabling Act and Texas Lottery vendors. Investigators also act as liaison with local law enforcement agencies.

28.6

\$3,156,756

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, Texas Occupations Code Chapter 2001, and Texas Constitution Article III, Section 47 (b), (c), and (e).

#### **EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

External factors impacting this strategy include: 1) The impact of judicial decisions and legislative enactments as they relate to or impact the operation and administration of the Lottery and/or the regulation and administration of charitable bingo; 2) Other types of gaming; 3) Natural disaster or other catastrophic event; and 4) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient and effective alignment of the Commission's staff, financial and information technology resources; 2) The ability of the staff to react quickly and responsively to changes in the external factors; 3) New lottery games and variations to existing games; 4) Changes in or elimination of contracted services; 5) Organizational restructuring; 6) Staff turnover; 7) Long-range business planning; and 8) Changes to the agency's policies, procedures, rules or regulations.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code:	362	Agency name: Texas Lottery Commission					
			<b>-</b> 3				
GOAL:	1	Run Self-supporting, Revenue-producing, and Sec	ure Lottery			ride Goal/Benchmark	: 4 0
OBJECTIVE:	1	Generate Revenue through Ticket Sales			Service	e Categories:	
STRATEGY:	5	Central Administration			Service	e: 03 Income:	A.2 Age: B.3
CODE	DESC	CRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Exp	ense:						
1001 SAL	ARIES	AND WAGES	\$6,733,460	\$7,048,622	\$7,616,890	\$7,616,890	\$7,616,890
1002 OTH	ER PE	RSONNEL COSTS	\$220,064	\$156,220	\$165,980	\$165,980	\$165,980
2001 PRO	FESSI	ONAL FEES AND SERVICES	\$851,750	\$1,626,853	\$1,513,351	\$1,955,281	\$945,007
2003 CON	SUMA	ABLE SUPPLIES	\$9,645	\$21,800	\$21,200	\$21,200	\$21,200
2004 UTII	LITIES		\$266,125	\$313,000	\$312,119	\$312,119	\$312,119
2005 TRA	VEL		\$28,379	\$85,034	\$80,640	\$80,640	\$80,640
2006 REN	T - BU	ILDING	\$10,848	\$12,640	\$12,000	\$12,000	\$12,000
2007 REN	T - MA	ACHINE AND OTHER	\$1,231,767	\$1,171,452	\$1,039,638	\$1,039,638	\$1,039,638
2009 OTH	ER OF	PERATING EXPENSE	\$870,816	\$1,174,624	\$1,082,181	\$1,211,668	\$1,213,869
5000 CAP	ITAL I	EXPENDITURES	\$0	\$373,042	\$0	\$0	\$0
TOTAL, OBJ	ECT (	OF EXPENSE	\$10,222,854	\$11,983,287	\$11,843,999	\$12,415,416	\$11,407,343
Method of Fin	ancing	g:					
1 Gene	ral Rev	venue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL,	MOF	(GENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$0	\$0
Method of Fin	_	•					
5025 Lotte	ry Acc	it .	\$10,222,854	\$11,983,287	\$11,843,999	\$12,415,416	\$11,407,343
SUBTOTAL,	MOF	(GENERAL REVENUE FUNDS - DEDICATED)	\$10,222,854	\$11,983,287	\$11,843,999	\$12,415,416	\$11,407,343
ГОТАL, MET	HOD	OF FINANCE (INCLUDING RIDERS)				\$12,415,416	\$11,407,343
ГОТАL, MET	HOD	OF FINANCE (EXCLUDING RIDERS)	\$10,222,854	\$11,983,287	\$11,843,999	\$12,415,416	\$11,407,343
FULL TIME E	EQUIV	ALENT POSITIONS:	103.3	101.7	101.5	101.5	101.5

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission GOAL: Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark: 0 **OBJECTIVE:** Generate Revenue through Ticket Sales Service Categories: STRATEGY: Central Administration Service: 03 Income: A.2 B.3 Age:

 CODE
 DESCRIPTION
 Exp 2007
 Est 2008
 Bud 2009
 BL 2010
 BL 2011

# STRATEGY DESCRIPTION AND JUSTIFICATION:

Activities relating to this strategy include the executive and support functions of the Texas Lottery Commission through executive management, financial services, information technology, media relations, legal services, governmental affairs, human resources, and internal audit.

The primary functions carried out through this strategy are agency management, providing legal advice, counsel and assistance to agency staff and Commissioners; responding to open records request; agency records management; media relations; and providing human resources support to staff and employment recruitment. Additional functions include operation and maintenance of the agency's information technology infrastructure; financial services, and acting as liaison with the Texas Legislature and other governmental entities.

The Internal Audit Division is responsible for identifying, assessing, and monitoring internal controls to minimize risk exposure of the agency's operations to ensure the security and integrity of the games.

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, Texas Occupations Code Chapter 2001, and Texas Constitution Article III, Section 47 (b), (c), and (e).

# EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

External factors impacting this strategy include: 1) Changes to the agency's enabling statutes and other applicable laws; 2) The level of lottery ticket sales and revenues to the state; 3) The number of lottery players and prize winners; 4) The impact of judicial decisions and legislative enactments as they relate to or impact the operation and administration of the lottery and/or the regulation and administration of charitable bingo; 5) Technology developments which require changes to the agency's information technology infrastructure; and 6) Lottery industry advances that change the competitive market climate.

Internal factors impacting this strategy include 1) Long-range business planning; 2) The efficient alignment of agency resources; 3) The effective use of management information systems supporting the agency; 4) Organizational restructuring; and 5) Requests for support services from other areas of the agency and from the general public.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

\$91,758,531

\$91,758,531

0.0

\$108,111,611

0.0

8/15/2008

\$88,581,019

\$88,581,019

0.0

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission GOAL: Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark: 4 0 **OBJECTIVE:** Generate Revenue through Ticket Sales Service Categories: Lottery Operator Contract(s). Estimated and Nontransferable. STRATEGY: Service: 03 Income: A.2 Age: B.3 CODE DESCRIPTION Exp 2007 Est 2008 **Bud 2009 BL 2010** BL 2011 **Objects of Expense:** 2009 OTHER OPERATING EXPENSE \$100,890,959 \$106,232,562 \$108,111,611 \$91,758,531 \$88,581,019 TOTAL, OBJECT OF EXPENSE \$100,890,959 \$106,232,562 \$108,111,611 \$91,758,531 \$88,581,019 Method of Financing: 5025 Lottery Acct \$100,890,959 \$106,232,562 \$108,111,611 \$91,758,531 \$88,581,019 \$108,111,611 SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED) \$100,890,959 \$106,232,562 \$91,758,531 \$88,581,019

## STRATEGY DESCRIPTION AND JUSTIFICATION:

**FULL TIME EQUIVALENT POSITIONS:** 

TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)

TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)

Activities relating to this strategy include contracting for vendor services for instant ticket and on-line gaming system design, operation and maintenance; lottery management system design, operation and maintenance; telecommunications network design, operation and maintenance; terminal installation, maintenance and repair; marketing research personnel and services; promotions personnel and services; field sales personnel and services; instant ticket and on-line ticket stock warehousing; instant ticket and on-line ticket and on-line ticket and on-line ticket distribution; ticket order processing and telemarketing; hotline support system; and facilities. The system provides the ability to control, monitor and report all lottery activity.

0.0

\$106,232,562

0.0

\$100,890,959

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

## EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

CODE	DESC	CRIPTION	Exp 2007	Est 2008	Bud 20	009	В	BL 2010		BL 20	)11
STRATEGY:	6	Lottery Operator Contract(s). Estimated and Nontrans	ferable.			Service:	03	Income:	A.2	Age:	B.3
OBJECTIVE:	1	Generate Revenue through Ticket Sales	gh Ticket Sales Service Categories:								
GOAL:	1	Run Self-supporting, Revenue-producing, and Secure	Lottery			Statewide	Goal/	Benchmark	: 4	4 0	
Agency code:	362	Agency name: Texas Lottery Commission									

External factors impacting this strategy include: 1) The availability of qualified vendors; 2) Changes to the agency's enabling statutes and other applicable laws; 3) The impact of judicial decisions and legislative enactment as they relate to or impact the operation and administration of the agency; 4) The sales level of lottery tickets; and 5) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient and effective alignment of the Commission's staff, financial and information technology resources; 2) The ability of the agency to monitor and enforce the requirements of the Lottery Operator contract; and 3) The ability of the staff to react quickly and responsively to changes in the external factors.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission								
GOAL: 1 Run Self-supporting, Revenue-producing, and Secu	ire Lottery		Statewide Goal/Benchmark: 4 0					
OBJECTIVE: 1 Generate Revenue through Ticket Sales			Service (	Categories:				
STRATEGY: 7 Instant Ticket Production Contract(s)			Service:	03 Income:	A.2 Age: B.3			
CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011			
Objects of Expense:								
2009 OTHER OPERATING EXPENSE	\$15,328,217	\$18,381,539	\$18,400,000	\$18,000,000	\$18,000,000			
TOTAL, OBJECT OF EXPENSE	\$15,328,217	\$18,381,539	\$18,400,000	\$18,000,000	\$18,000,000			
Method of Financing:								
5025 Lottery Acct	\$15,328,217	\$18,381,539	\$18,400,000	\$18,000,000	\$18,000,000			
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$15,328,217	\$18,381,539	\$18,400,000	\$18,000,000	\$18,000,000			
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$18,000,000	\$18,000,000			
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$15,328,217	\$18,381,539	\$18,400,000	\$18,000,000	\$18,000,000			
FULL TIME EQUIVALENT POSITIONS:	0.0	0.0	0.0	0.0	0.0			

## STRATEGY DESCRIPTION AND JUSTIFICATION:

Activities relating to this strategy include contracting for instant ticket development and manufacturing services through an instant ticket vendor(s). Due to the substantial portion of total sales that instant tickets comprise, it is important that there is a strategy to support the development and acquisition of quality instant tickets. Other services under this contract include production of coupons, conducting second chance drawings, sales monitoring and trend analysis of instant tickets.

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

## EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

External factors impacting this strategy include: 1) The availability of qualified vendors; 2) Changes to the agency's enabling statutes and other applicable laws; 3) The impact of judicial decisions and legislative enactment as they relate to or impact the operation and administration of the Lottery; 4) The sales level of lottery tickets; and 5) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient alignment of agency resources; 2) The ability of the agency to monitor and enforce the requirements of the contract; and 3) The ability of the staff to react quickly and responsively to changes in the external factors.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME:

Income: A.2

8/15/2008

10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

GOAL:

Run Self-supporting, Revenue-producing, and Secure Lottery

Statewide Goal/Benchmark:

0

**OBJECTIVE:** 

Generate Revenue through Ticket Sales

Service Categories:

Service: 03

Age:

B.3

STRATEGY: Mass Media Advertising Contract(s)

CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Output Measures:					
<ul><li>1 \$ Amount of Advertising Budget Spent on Print Advertising (Millions)</li></ul>	1.09	0.81	0.91	0.91	0.91
<ul><li>2 \$ Amount of Advertising Budget Spent on Radio Advertising Millions)</li></ul>	8.52	7.73	6.96	6.96	6.96
KEY 3 Dollar Amount of Advertising Budget Spent on TV Advertising (Millions)	13.41	12.07	11.45	11.45	11.45
4 \$ Amt of Advertising Budget Spent on Other Advertising (Millions)	9.07	9.98	10.68	10.68	10.68
Efficiency Measures:					
KEY 1 Percentage of Adult Texans Aware of Lottery Advertising	61.66 %	64.00 %	64.00 %	64.00 %	64.00 %
Objects of Expense:					
2009 OTHER OPERATING EXPENSE	\$30,602,508	\$31,000,000	\$30,000,000	\$30,000,000	\$30,000,000
TOTAL, OBJECT OF EXPENSE	\$30,602,508	\$31,000,000	\$30,000,000	\$30,000,000	\$30,000,000
Method of Financing:					
5025 Lottery Acct	\$30,602,508	\$31,000,000	\$30,000,000	\$30,000,000	\$30,000,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$30,602,508	\$31,000,000	\$30,000,000	\$30,000,000	\$30,000,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$30,000,000	\$30,000,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$30,602,508	\$31,000,000	\$30,000,000	\$30,000,000	\$30,000,000
FULL TIME EQUIVALENT POSITIONS:	0.0	0.0	0.0	0.0	0.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: 8/15/2008 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission GOAL: Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark: 0 OBJECTIVE: Generate Revenue through Ticket Sales Service Categories: STRATEGY: Mass Media Advertising Contract(s) Service: 03 Income: A.2 Age: B.3

 CODE
 DESCRIPTION
 Exp 2007
 Est 2008
 Bud 2009
 BL 2010
 BL 2011

Activities relating to this strategy include contracting for the production of radio, television, internet and print advertising, as well as the planning, buying and placement of electronic and print media across the State of Texas. Additionally this strategy provides for the production and placement of outdoor signage and point-of-sale materials, as well as related advertising services. The advertising services vendor(s) support the Texas Lottery in achieving the following goals: Enhancing the marketing effectiveness of the Texas Lottery; effectively reaching and educating the public to increase sales and enhance the awareness of Texas Lottery games.

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

## **EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

External factors impacting this strategy include: 1) The availability of qualified vendors; 2) The impact of judicial decisions and legislative enactment as they relate to or impact the operation and administration of the Lottery; 3) The confidence of the general public in the lottery games; 4) The expansion of media communication vehicles and decline in media reach; and 5) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient alignment of agency resources; 2) The ability of the agency to monitor and enforce the requirements of the contract; 3) The ability of the staff to react quickly and responsively to changes in the external factors; and 4) the effective dissemination of information within the agency and to the general public.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission					
GOAL: 1 Run Self-supporting, Revenue-producing, and Secu	re Lottery		Statewide	e Goal/Benchmark:	4 0
OBJECTIVE: 1 Generate Revenue through Ticket Sales			Service C	Categories:	
STRATEGY: 9 Drawing and Broadcast Services Contract(s)			Service:	03 Income: A	A.2 Age: B.3
CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:					
2001 PROFESSIONAL FEES AND SERVICES	\$1,517,102	\$1,645,000	\$1,530,000	\$1,800,000	\$1,800,000
TOTAL, OBJECT OF EXPENSE	\$1,517,102	\$1,645,000	\$1,530,000	\$1,800,000	\$1,800,000
Method of Financing:					
5025 Lottery Acct	\$1,517,102	\$1,645,000	\$1,530,000	\$1,800,000	\$1,800,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$1,517,102	\$1,645,000	\$1,530,000	\$1,800,000	\$1,800,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$1,800,000	\$1,800,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$1,517,102	\$1,645,000	\$1,530,000	\$1,800,000	\$1,800,000
FULL TIME EQUIVALENT POSITIONS:	0.0	0.0	0.0	0.0	0.0

## STRATEGY DESCRIPTION AND JUSTIFICATION:

Activities relating to this strategy include supervision of the broadcast and production of all Texas on-line game drawings. The broadcast drawings for all on-line Lottery Games are held in a secure drawings studio located at the Texas Lottery's headquarters. The drawings are held in accordance with the State Lottery Act and applicable administrative rules and procedures.

Drawing and broadcast services vendors may provide broadcast television production, webcasting animated random numbers selection and/or satellite transmission services for the broadcast of Texas Lottery on-line game draws. The vendor is required to purchase, install and maintain equipment necessary for the broadcast of Texas Lottery on-line game draws.

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

## **EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

GOAL: 1 Run Self-supporting, Revenue-producing, and Secure Lottery

OBJECTIVE: 1 Generate Revenue through Ticket Sales

STRATEGY: 9 Drawing and Broadcast Services Contract(s)

Statewide Goal/Benchmark: 4 0

Service Categories:

Service: 03 Income: A.2 Age: B.3

 CODE
 DESCRIPTION
 Exp 2007
 Est 2008
 Bud 2009
 BL 2010
 BL 2011

External factors impacting this strategy include: 1) The availability of qualified vendors; and 2) The impact of judicial decisions and legislative enactment as they relate to or impact the operation and administration of the Lottery.

Internal factors impacting this strategy include: 1) New Lottery on-line games and new variations of established games; 2) The potential automation of on-line Lottery game drawings; 3) The ability of the agency to monitor and enforce the requirements of the contract; and 4) The ability of the staff to react quickly and responsively to changes in the external factors.

81st Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE:

0.0

8/15/2008

0.0

TIME: 10:46:04AM

Agency code:	362	Agency name: Texas Lottery Commission					
GOAL:	1	Run Self-supporting, Revenue-producing, and Secu	re Lottery		Statewid	e Goal/Benchmark:	4 0
OBJECTIVE:	1	Generate Revenue through Ticket Sales			Service (	Categories:	
STRATEGY:	10	Market Research Services Contract(s)			Service:	03 Income: A.2	Age: B.3
CODE	DESC	CRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Exp	pense:					•	
•		ONAL FEES AND SERVICES	\$899,028	\$1,000,000	\$875,000	\$767,000	\$767,000
TOTAL, OBJ	ECT (	OF EXPENSE	\$899,028	\$1,000,000	\$875,000	\$767,000	\$767,000
Method of Fin	nancing	<b>:</b>					
5025 Lotte	ery Acc	t	\$899,028	\$1,000,000	\$875,000	\$767,000	\$767,000
SUBTOTAL,	MOF	(GENERAL REVENUE FUNDS - DEDICATED)	\$899,028	\$1,000,000	\$875,000	\$767,000	\$767,000
TOTAL, MET	THOD	OF FINANCE (INCLUDING RIDERS)				\$767,000	\$767,000
TOTAL, MET	THOD	OF FINANCE (EXCLUDING RIDERS)	\$899,028	\$1,000,000	\$875,000	\$767,000	\$767,000

## STRATEGY DESCRIPTION AND JUSTIFICATION:

**FULL TIME EQUIVALENT POSITIONS:** 

Activities relating to this strategy include contracting for market research services vendors for the conduct of various research projects in an effort to better understand player purchase behavior and assist in developing sound marketing strategies. Contracted services include, but are not limited to, demographic studies; monthly retailer research surveys; quarterly instant ticket focus groups; focus groups and mini-labs regarding other products or general lottery policy issues; annual segmentation survey; quantitative research; and other research services as deemed necessary and appropriate by the Texas Lottery.

0.0

0.0

0.0

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

#### EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

External factors impacting this strategy include: 1) The availability of qualified vendors; 2) The impact of judicial decisions and legislative enactment as they relate to or impact the operation and administration of the agency; 3) The willingness of retailers and players to participate in research; and 4) The general state of the Texas economy.

Internal factors include: 1) The efficient alignment of agency resources; 2) The effective dissemination and use of research data within the agency and by contracted vendors; 3) The number and frequency of new game launches or game changes; and 4) The ability of the staff to react quickly and responsively to changes in the external factors.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

\$4,200,000

\$4,200,000

\$4,200,000

\$4,200,000

0.0

8/15/2008

\$4,200,000

\$4,200,000

\$4,200,000

\$4,200,000

0.0

TIME: 10:46:04AM

Agency code:	362	Agency name: Texas Lottery Commission	ı									
GOAL:	1	Run Self-supporting, Revenue-producing, and Se	cure Lottery		Statewide Goal/Benchmark: 4 0							
OBJECTIVE:	1	Generate Revenue through Ticket Sales			Service C	Categories:						
STRATEGY:	11	Retailer Bonus			Service:	03 Income: A	2 Age	: B.3				
CODE	DESC	CRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL	2011				
Objects of Exp 2009 OTH TOTAL, OBJ	ER OP	PERATING EXPENSE	\$4,479,556 <b>\$4,479,556</b>	\$4,200,000 <b>\$4,200,000</b>	\$4,200,000 <b>\$4,200,000</b>	\$4,200,000 <b>\$4,200,000</b>	\$4,200 <b>\$4,200</b>	•				

\$4,200,000

\$4,200,000

\$4,200,000

0.0

\$4,200,000

\$4,200,000

\$4,200,000

0.0

# STRATEGY DESCRIPTION AND JUSTIFICATION:

**FULL TIME EQUIVALENT POSITIONS:** 

TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)

TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)

**Method of Financing:** 

5025 Lottery Acct

Activities relating to this strategy include maximizing revenue to the State of Texas by providing lottery sales agents with incentive bonuses in accordance with Commission statutes, rules and procedures.

0.0

\$4,479,556

\$4,479,556

\$4,479,556

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

## EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)

External factors impacting this strategy include: 1) The number of retailers that qualify for a bonus; 2) the value of the bonuses; and 3) The impact of judicial decisions and legislative enactment as they relate to or impact the operation and administration of the Lottery.

Internal factors impacting this strategy include: 1) The efficient alignment of agency resources.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

1 Run Self-supporting, Revenue-producing, and Secure Lottery

**Instant Ticket Vending Machines Contract** 

Statewide Goal/Benchmark:

0

**OBJECTIVE:** Generate Revenue through Ticket Sales

GOAL:

STRATEGY:

Service Categories:

Service: 03

Income: A.2

B.3 Age:

CODE	DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of 1	Expense:					
2007 R	ENT - MACHINE AND OTHER	\$3,537,500	\$342,500	\$0	\$0	\$0
TOTAL, O	BJECT OF EXPENSE	\$3,537,500	\$342,500	<b>\$0</b>	<b>\$0</b>	\$0
Method of	Financing:					
5025 Lo	ottery Acct	\$3,537,500	\$342,500	\$0	\$0	\$0
SUBTOTA	L, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$3,537,500	\$342,500	\$0	<b>\$0</b>	\$0
TOTAL, M	ETHOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, M	ETHOD OF FINANCE (EXCLUDING RIDERS)	\$3,537,500	\$342,500	\$0	\$0	\$0
FULL TIM	E EQUIVALENT POSITIONS:	0.0	0.0	0.0	0.0	0.0

## STRATEGY DESCRIPTION AND JUSTIFICATION:

Activities relating to this strategy include contracting for the acquisition and service of instant ticket vending machines. Instant ticket vending machines provide an alternative method of providing instant tickets to Texas Lottery players without the direct assistance of retailer personnel. Use of instant ticket vending machines allows for the distribution of instant tickets in a greater variety of retail locations.

The statutory and constitutional provisions authorizing this strategy are Texas Gov't Code 466 and 467, and Texas Constitution Article III, Section 47(e).

## EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

External factors impacting this strategy include: 1) The availability of qualified vendors; 2) The impact of judicial decisions and legislative enactment as they relate to or impact the operation and administration of the Lottery; 3) The willingness of the general public to learn about and participate in Lottery games; 4) The number of qualifying licensed retailers and the desire of new retailers to obtain Lottery sales agent licenses; 5) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient alignment of agency resources; 2) The ability of the agency to monitor and enforce the requirements of the contract; and 3) The ability of the staff to react quickly and responsively to changes in the external factors.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

0

Age:

B.3

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

GOAL: 2 Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully Statewide Goal/Benchmark:

Service Categories:

**OBJECTIVE:** Curtail Violations of Bingo Laws/Rules

STRATEGY: Determine Eligibility and Process Applications Service: 17 Income: A.2

CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Output Measures:					
KEY 1 Number of Licenses Issued to Individuals and	7,217.00	7,200.00	7,200.00	7,000.00	7,000.00
Organizations					
2 Number of Applications Processed	7,479.00	7,500.00	7,500.00	7,250.00	7,250.00
3 Number of Worker Registry Applications Processed	9,898.00	5,400.00	5,500.00	8,500.00	5,500.00
Efficiency Measures:					
1 Average Bingo License (New) Processing Time (Days)	81.95	63.36	60.00	60.00	60.00
2 Average Bingo License (Renewal) Processing Time (Days)	57.43	26.97	25.00	25.00	25.00
3 Average Cost Per License Issued	27.53	32.00	31.00	27.00	27.00
Explanatory/Input Measures:					
1 Number of Annual License Holders	1,773.00	1,780.00	1,775.00	1,700.00	1,700.00
Objects of Expense:					
1001 SALARIES AND WAGES	\$673,693	\$678,346	\$688,044	\$688,044	\$688,044
1002 OTHER PERSONNEL COSTS	\$47,391	\$27,120	\$28,420	\$28,420	\$28,420
2001 PROFESSIONAL FEES AND SERVICES	\$39,797	\$36,000	\$34,500	\$34,500	\$34,500
2003 CONSUMABLE SUPPLIES	\$448	\$1,000	\$1,000	\$1,000	\$1,000
2005 TRAVEL	\$20	\$0	\$0	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$920	\$3,700	\$8,304	\$8,304	\$8,304
2009 OTHER OPERATING EXPENSE	\$4,578	\$41,065	\$20,681	\$20,681	\$20,681
TOTAL, OBJECT OF EXPENSE	\$766,847	\$787,231	\$780,949	\$780,949	\$780,949
Method of Financing:					
1 General Revenue Fund	\$766,847	\$787,231	\$780,949	\$780,949	\$780,949
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$766,847	\$787,231	\$780,949	\$780,949	\$780,949

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code:	362	Agency name: Texas Lottery Commission					
GOAL: OBJECTIVE:	2 1	Enforce Bingo Laws/Rules for Fairness to Ensure Curtail Violations of Bingo Laws/Rules	Proceeds Used Lawfo	ılly		e Goal/Benchmark: Categories:	7 0
STRATEGY:	1	Determine Eligibility and Process Applications			Service:	17 Income: A.2	Age: B.3
CODE	DESC	CRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
TOTAL, MET	THOD	OF FINANCE (INCLUDING RIDERS)				\$780,949	\$780,949
TOTAL, MET	HOD	OF FINANCE (EXCLUDING RIDERS)	\$766,847	\$787,231	\$780,949	\$780,949	\$780,949
FULL TIME I	EQUIV	VALENT POSITIONS:	14.2	15.0	13.0	13.0	13.0

## STRATEGY DESCRIPTION AND JUSTIFICATION:

Activities relating to this strategy include licensing persons or organizations and placing individuals on the Registry of Approved Bingo Workers in accordance with the Bingo Enabling Act (Act). To assist with the efficient and timely issuance of licenses, current and prospective licensees are provided streamlined applications, clear instructions on the application process and the option to complete applications electronically. The Charitable Bingo Operations Division (CBOD) has made all applications used in the licensing and registration process available on the agency's website.

Upon receipt Licensing Services Section staff rigorously reviews license applications and worker registrations in an effort to accurately determine the eligibility of applicants and to enhance quality and consistency of the process.

CBOD encourages voluntary compliance with Bingo licensing requirements. This strategy promotes communication and cooperation between licensees and the CBOD so that qualified applicants and licensees are well versed on the Act and Charitable Bingo Administrative Rules (Rules) requirements. Communications with bingo licensees and applicants will continue to improve with the efficient utilization of planned technologies.

These strategies are authorized under Texas Occupations Code Chapter 2001; Article III, Section 47 of the Texas Constitution; and Texas Government Code Chapter 467.

#### EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

External factors impacting this strategy include: 1) The number of licensed individuals and organizations; 2) The number of applications submitted by individuals and organizations; 3) The number of individuals seeking to be placed on the Registry of Approved Bingo Workers; 4) The ability and willingness of applicants and licensees to cooperate with the licensing process; 5) The willingness of applicants and licensees to utilize the website for information. 6) Changes to the Act; and 7) The impact of judicial decisions and legislative enactment as they relate to or impact the regulation and administration of charitable bingo.

Internal factors impacting this strategy include: 1) The CBOD's operating system; 2) The ability to disseminate information to applicants and licensees; 3) The capability for applicants to apply on-line; and 4) available staff resources.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

GOAL: Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully Statewide Goal/Benchmark:

7 0

**OBJECTIVE:** Curtail Violations of Bingo Laws/Rules

STRATEGY DESCRIPTION AND JUSTIFICATION:

STRATEGY:

Provide Education and Training for Bingo Regulatory Requirements

Service: 17

Service Categories:

Income: A.2

Age: B.3

CODE DESCRIPTION	E 2007	Tea4 2000	D., J 2000	DI 2010	DI 2011
CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Output Measures:					
1 Number of Individuals Receiving Education	1,291.00	1,300.00	1,350.00	1,350.00	1,350.00
Efficiency Measures:					
KEY 1 Average Cost of Bingo Operator Training Class	996.52	970.00	1,025.00	1,075.00	1,125.00
Objects of Expense:					
1001 SALARIES AND WAGES	\$142,986	\$157,346	\$152,104	\$152,104	\$152,104
1002 OTHER PERSONNEL COSTS	\$5,920	\$4,800	\$4,500	\$4,500	\$4,500
2005 TRAVEL	\$1,521	\$3,000	\$3,000	\$3,000	\$3,000
2009 OTHER OPERATING EXPENSE	\$895	\$2,500	\$1,000	\$1,000	\$1,000
TOTAL, OBJECT OF EXPENSE	\$151,322	\$167,646	\$160,604	\$160,604	\$160,604
Method of Financing:					
1 General Revenue Fund	\$151,322	\$167,646	\$160,604	\$160,604	\$160,604
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$151,322	\$167,646	\$160,604	\$160,604	\$160,604
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$160,604	<b>\$160,604</b>
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$151,322	\$167,646	\$160,604	\$160,604	\$160,604
FULL TIME EQUIVALENT POSITIONS:	3.0	3.0	3.0	3.0	3.0

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

**BL 2010** 

8/15/2008

**BL 2011** 

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission GOAL: Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully Statewide Goal/Benchmark: 0 **OBJECTIVE:** Curtail Violations of Bingo Laws/Rules Service Categories: STRATEGY: Provide Education and Training for Bingo Regulatory Requirements Service: 17 Income: A.2 Age: B.3

Est 2008

**Bud 2009** 

Activities relating to this strategy include the education and development of all licensed organizations that conduct Charitable Bingo activities in this state. Education and development is a key factor in the CBOD initiative to encourage voluntary compliance with bingo licensing requirements.

Exp 2007

Utilizing a variety of programs, the Charitable Bingo Operations Division (CBOD) educates applicants and licensees on the requirements of the Bingo Enabling Act (Act) and the Charitable Bingo Administrative Rules (Rules). CBOD uses both instructor-led seminars and an on-line version of the Operator Training Program. The online version is available seven days a week to any party with access to a computer. Operator training provides easy to understand details on licensing requirements, record keeping requirements, up to date information on changes in the Act or Rules, conducting bingo; administering and operating bingo; and promoting bingo.

In addition to seminars and online training, CBOD publishes informational newsletters, such as the Bingo Bulletin, and maintains the Charitable Bingo website which contains relevant information relating to regulatory requirements. These activities contribute to the education and development of licensees.

The education and development of licensees will continue to expand and improve with the implementation of this strategy.

These strategies are authorized under Texas Occupations Code Chapter 2001; Article III, Section 47 of the Texas Constitution; and Texas Government Code Chapter 467.

## **EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

CODE

**DESCRIPTION** 

External factors impacting this strategy include: 1) The number of licensed individuals and organizations; 2) The willingness of applicants and licensees to utilize the wide variety of training programs offered; 3) The impact of judicial decisions and legislative enactments as they relate to or impact the regulation and administration of charitable bingo; and 4) Changes to the Act or Rules.

Internal factors impacting this strategy include: 1) The CBOD's operating system; 2) the effectiveness of the Operator Training Program and other educational efforts; and 3) available staff resources.

# 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: TIME:

8/15/2008

10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission GOAL: 2 Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully Statewide Goal/Benchmark: 0 **OBJECTIVE:** Curtail Violations of Bingo Laws/Rules

Service Categories:

STRATEGY: Bingo Law Compliance Field Operations

Service: 17 Income: A.2 Age: B.3

CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Output Measures:					
1 Number of Inspections Conducted	273.00	216.00	335.00	540.00	740.00
2 Number of Bingo Audits and Reviews Completed	5.00	82.00	49.00	68.00	68.00
KEY 3 Number of Bingo Complaints Completed	120.00	95.00	110.00	110.00	110.00
4 \$ Amt of Adjustments to Charitable Distributions by & Inspection	Audit 0.00	60,000.00	100,000.00	100,000.00	100,000.00
5 Number of Bingo Background Investigations Comple	ted 406.00	370.00	370.00	370.00	370.00
Efficiency Measures:					
1 Average Time for Bingo Complaint Completion (Day	rs) 121.39	120.00	120.00	120.00	120.00
KEY 2 Average Cost Per Bingo Complaint Completed	274.65	300.00	262.00	275.00	290.00
3 Average Time to Conduct Compliance Audit (Hours)	83.00	145.00	400.00	350.00	350.00
4 Average Time to Complete Bingo Background Investigations (Days)	54.30	63.90	40.00	40.00	40.00
5 Average Cost per Bingo Audit Completed	3,041.95	5,300.00	14,700.00	12,900.00	12,900.00
Objects of Expense:					
1001 SALARIES AND WAGES	\$984,788	\$1,382,466	\$1,453,819	\$1,453,819	\$1,453,819
1002 OTHER PERSONNEL COSTS	\$30,305	\$33,080	\$35,560	\$35,560	\$35,560
2001 PROFESSIONAL FEES AND SERVICES	\$7,600	\$10,000	\$10,000	\$10,000	\$10,000
2003 CONSUMABLE SUPPLIES	\$0	\$1,000	\$1,000	\$1,000	\$1,000
2005 TRAVEL	\$25,459	\$76,640	\$76,640	\$76,640	\$76,640
2006 RENT - BUILDING	\$0	\$0	\$400	\$400	\$400
2007 RENT - MACHINE AND OTHER	\$0	\$0	\$200	\$200	\$200
2009 OTHER OPERATING EXPENSE	\$38,969	\$34,800	\$25,362	\$25,362	\$25,362
TOTAL, OBJECT OF EXPENSE	\$1,087,121	\$1,537,986	\$1,602,981	\$1,602,981	\$1,602,981

# Method of Financing:

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

GOAL: Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully Statewide Goal/Benchmark:

7 0

**OBJECTIVE:** STRATEGY:

Curtail Violations of Bingo Laws/Rules

Bingo Law Compliance Field Operations

Service Categories:

Service: 17

Income: A.2

Age: **B.3** 

CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
1 General Revenue Fund	\$1,087,121	\$1,537,986	\$1,602,981	\$1,602,981	\$1,602,981
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$1,087,121	\$1,537,986	\$1,602,981	\$1,602,981	\$1,602,981
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$1,602,981	\$1,602,981
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$1,087,121	\$1,537,986	\$1,602,981	\$1,602,981	\$1,602,981
FULL TIME EQUIVALENT POSITIONS:	18.7	25.0	26.0	26.0	26.0

## STRATEGY DESCRIPTION AND JUSTIFICATION:

Activities relating to this strategy include regulating licensees' compliance with the Bingo Enabling Act (Act) and the Charitable Bingo Administrative Rules (Rules). Utilizing a system of enforcement including conducting inspections, reviews, audits, and complaint investigations, the Charitable Bingo Operations Division (CBOD) supervises bingo conducted in this state so that the games are fairly conducted and the proceeds derived from bingo are used for charitable purposes.

The Audit Services Department is responsible for evaluating compliance with bingo laws and can recommend administrative disciplinary action as appropriate. Administrative actions will occur as violations are detected and appropriate Commission Orders are issued for acts of non-compliance.

The Audit Services Department is also responsible for performing testing on bingo products for use in the state of Texas.

These strategies are authorized under Texas Occupations Code Chapter 2001; Article III, Section 47 of the Texas Constitution; and Texas Government Code Chapter 467.

## **EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

External factors impacting this strategy include: 1) The number of licensed individuals and organizations; 2) The willingness of licensees to cooperate with the audit process; 3) The level of licensee compliance with the Bingo Enabling Act and Administrative Rules, 4) The impact of judicial decisions and legislative enactments as they relate to or impact the regulation and administration of charitable bingo; and 5) Changes to the Act or Rules.

Internal factors impacting this strategy include: 1) The CBOD's operating system; 2) The effectiveness of the auditor training program, and 3) available staff resources.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: 8/15/2008

10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission	1					
GOAL: 2 Enforce Bingo Laws/Rules for Fairness to Ensure	Proceeds Used Lawf	ully	Statew	ride Goal/Benchmark:	7 0	
OBJECTIVE: 1 Curtail Violations of Bingo Laws/Rules			Service Categories:			
STRATEGY: 4 Bingo Prize Fee Collections and Accounting			Servic	e: 17 Income: A	.2 Age: B.3	
CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011	
Output Measures:						
KEY 1 Number of Days to Allocate Payments to Local Jurisdictions	14.00	12.00	12.00	12.00	12.00	
2 Percentage of Licensees Who Fail to Pay	3.63	3.50	3.50	3.50	3.50	
3 Number of Bingo Reports Processed	8,921.00	8,800.00	8,700.00	8,700.00	8,600.00	
Objects of Expense:						
1001 SALARIES AND WAGES	\$186,526	\$198,284	\$204,802	\$204,802	\$204,802	
1002 OTHER PERSONNEL COSTS	\$5,100	\$5,480	\$2,640	\$2,640	\$2,640	
2003 CONSUMABLE SUPPLIES	\$276	\$300	\$800	\$800	\$800	
2009 OTHER OPERATING EXPENSE	\$3,407	\$10,074	\$2,400	\$2,400	\$2,400	
TOTAL, OBJECT OF EXPENSE	\$195,309	\$214,138	\$210,642	\$210,642	\$210,642	
Method of Financing:						
1 General Revenue Fund	\$195,309	\$214,138	\$210,642	\$210,642	\$210,642	
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$195,309	\$214,138	\$210,642	\$210,642	\$210,642	
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$210,642	\$210,642	
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$195,309	\$214,138	\$210,642	\$210,642	\$210,642	
FULL TIME EQUIVALENT POSITIONS:	4.0	4.0	4.0	4.0	4.0	
STRATEGY DESCRIPTION AND JUSTIFICATION:						

# 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE:

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission GOAL: 2 Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully Statewide Goal/Benchmark: 7 0 **OBJECTIVE:** Curtail Violations of Bingo Laws/Rules Service Categories: STRATEGY: Bingo Prize Fee Collections and Accounting Service: 17 Income: A.2 **B.3** Age:

 CODE
 DESCRIPTION
 Exp 2007
 Est 2008
 Bud 2009
 BL 2010
 BL 2011

Activities relating to this strategy include managing financial data reported by licensees and collected by the Charitable Bingo Operations Division (CBOD). Under this strategy, licensees conducting charitable bingo and leasing bingo premises remit prize fees and rental taxes quarterly to the State of Texas.

To assist with the efficient and timely filing of quarterly returns, current licensees are provided with the capability to complete and submit returns electronically. This is another CBOD initiative to encourage voluntary compliance with bingo licensing requirements.

Compliance with reporting requirements of the Act and Charitable Bingo Administrative Rules (Rules) is determined with this strategy. When necessary, CBOD uses an automated system to notify licensees of non-compliance of regulatory matters in a timely manner.

This strategy supports the effectiveness of the CBOD in processing quarterly prize fees and tax returns and maximizing interest to the state.

These strategies are authorized under Texas Occupations Code Chapter 2001; Article III, Section 47 of the Texas Constitution; and Texas Government Code Chapter 467.

## **EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

External factors impacting this strategy include: 1) The number of licensed organizations; 2) The number of licensees timely filing and remitting the prize fee or rental taxes due; 3) The number of licensees utilizing electronic filing; 4) The impact of judicial decisions and legislative enactments as they relate to or impact the regulation and administration of charitable bingo; and 5) The ability of licensees to correctly report their bingo activities.

Internal factors impacting this strategy include: 1) The CBOD's operating system; 2) the effectiveness of the delinquent taxpayer contact program, and 3) available staff resources.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

Income: A.2

8/15/2008

TIME: 10:46:04AM

Agency code: 362 Agency name: Texas Lottery Commission

GOAL: Enforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully

Bingo Prize Fee Allocations. Estimated and Nontransferable.

Statewide Goal/Benchmark:

7 0

**OBJECTIVE:** Curtail Violations of Bingo Laws/Rules

STRATEGY:

Service Categories:

Service: 17

Age:

**B.3** 

CODE DESCRIPTION	Exp 2007	Est 2008	Bud 2009	BL 2010	BL 2011
Objects of Expense:					
4000 GRANTS	\$11,597,715	\$12,500,500	\$12,771,000	\$12,635,500	\$12,635,500
TOTAL, OBJECT OF EXPENSE	\$11,597,715	\$12,500,500	\$12,771,000	\$12,635,500	\$12,635,500
Method of Financing:					
1 General Revenue Fund	\$11,597,715	\$12,500,500	\$12,771,000	\$12,635,500	\$12,635,500
SUBTOTAL, MOF (GENERAL REVENUE FUNDS	\$11,597,715	\$12,500,500	\$12,771,000	\$12,635,500	\$12,635,500
TOTAL, METHOD OF FINANCE (INCLUDING R	IDERS)			\$12,635,500	\$12,635,500
TOTAL, METHOD OF FINANCE (EXCLUDING F	RIDERS) \$11,597,715	\$12,500,500	\$12,771,000	\$12,635,500	\$12,635,500
FULL TIME EQUIVALENT POSITIONS:	0.0	0.0	0.0	0.0	0.0

## STRATEGY DESCRIPTION AND JUSTIFICATION:

Activities relating to this strategy include the allocation of revenue to local jurisdictions in a manner consistent with the provisions of the Bingo Enabling Act (Act).

This strategy contains pass-through funds allocated to local jurisdictions. The amounts allocated to local jurisdictions are based on the amount of prize fees remitted by licensed authorized organizations conducting bingo in each particular jurisdiction.

These strategies are authorized under Texas Occupations Code Chapter 2001; Article III, Section 47 of the Texas Constitution; and Texas Government Code Chapter 467.

## EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

External factors impacting this strategy include: 1) The number of licensed organizations; 2) The number of licensees timely filing and remitting the prize fee; 3) The impact of judicial decisions and legislative enactments as they relate to or impact the regulation and administration of charitable bingo; and 4) The ability of licensees to correctly report their bingo prize fees.

Internal factors impacting this strategy include: 1) The CBOD's operating system; and 2) The effectiveness of the delinquent taxpayer contact program.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008

TIME: 10:46:04AM

SUMMARY TOTALS:						
OBJECTS OF EXPENSE:	\$197,343,824	\$209,169,810	\$209,650,959	\$193,820,125	\$189,480,348	
METHODS OF FINANCE (INCLUDING RIDERS):				\$193,820,125	\$189,480,348	
METHODS OF FINANCE (EXCLUDING RIDERS):	\$197,343,824	\$209,169,810	\$209,650,959	\$193,820,125	\$189,480,348	
FULL TIME EQUIVALENT POSITIONS:	307.8	318.5	318.5	318.5	318.5	

# 3.B. Rider Revisions and Additions Request

Agency Code	e: Agency Name:		Prepared By:	Date:	Request Level:	
362	Texas Lottery	y Commission	Kathy Pyka	8/27/08	Base	
Current Rider Number	Page Number in 2008-09 GAA		Proposed Rider Language			
2.	VII-10	listed below. The available for experappropriations eith "(MLPP)" notation. Public Finance Authe Legislative Buresource Technol purchase of information the best interest.	None of the funds appropriated above may be amounts shown below shall be expended only nditure for other purposes. Amounts appropriate for "Lease Payments to the Master Equipment shall be expended only for the purpose of mathority pursuant to the provisions of Government adget Board, capital budgeted funds listed belowing may be used to lease information resources hardware and/or software, if or rest of the State of Texas.	for the purposes sho ated above and identi- tient Purchase Program aking lease-purchase tent Code § 1232.103 w under "Acquisition rees hardware and/or determined by commi	wn and are not fied in the provision as an or for items with an example and approval from of Information software versus the ssion management to  2009 2011	
		(1) Capitalized Total, Capital	d Lottery Drawing Equipment \$  Budget \$	300,000 S	S 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
		Method of Finand GR Dedicated – I Total, Method This rider revision	cing (Capital Budget):  Lottery Account No. 5025 \$	300,000 S 300,000 S al Budget Request su	S 0  bmitted as a baseline	

3.	VII-10	Operate Lottery. Pursuant to Government Code, Chapter 466, appropriations made to Goal A, Operate Lottery, shall not exceed twelve percent of the gross revenue from the sale of lottery tickets. This appropriation shall be used for the administration of the lottery, certain Bingo indirect overhead and administrative expenses funded above in Goal A, and for retailer commissions.  This rider revision is requested to continue the practice of funding of certain Bingo indirect overhead and administrative expenses through the sale of lottery tickets as appropriated in Goal A. This rider request is contingent upon the passage of legislation, specifically an amendment to Chapter 466 of the Texas Government Code, which would clarify the authority for money in the State Lottery Account to be used for
		costs incurred in the administration of the Commission, including certain Bingo indirect overhead and administrative expenses.
4.	VII-10	<b>Appropriation: Payment of Prizes.</b> In addition to the amounts appropriated above for the administration of the lottery and retailer commissions, there is hereby appropriated pursuant to Government Code, Chapter 466, out of the State Lottery Account in the General Revenue Fund, sufficient funds for the payment of prizes to the holders of winning tickets.
		The Commission is not requesting any revisions to this Rider.
5.	VII-10	Limitation on Transfer Authority. Funds appropriated above in Strategy A.1.8, Mass Media Advertising Contracts, may be transferred into other items in the Lottery Commission appropriations, but none of the funds appropriated in other items may be transferred into Strategy A.1.8, Mass Media Advertising Contracts.
		The Commission is requesting deletion of this Rider contingent upon the passage of legislation to remove the linkage between prize payout limitation and a limitation on advertising appropriation.
6.	VII-10	<b>Limitation:</b> Pooled Reserve Fund. Pursuant to Government Code, Chapter 466, the Executive Director of the Texas Lottery Commission shall maintain balances in a pooled reserve fund to cover the potential loss of state revenue as a result of lottery retailer defaults. The Executive Director of the Texas Lottery Commission shall transfer all pooled reserve fund revenues and balances that exceed \$5 million to the Foundation School Fund No. 193 monthly.
		The Commission is not requesting any revisions to this Rider.

7.	VII-10	Limitation: Out-of-Country and Out-of-State Travel. Notwithstanding any other provisions included in this Act, it is the intent of the Legislature that the Texas Lottery Commission shall not be allowed to travel out-of-country, with the exception of travel to Mexico or Canada which is reimbursable by a third party. In addition, the Texas Lottery Commission shall not exceed amounts expended on out-of-state travel, for each fiscal year of the biennium, by an amount equal to 80 percent of travel expenditure amounts for fiscal year 1998.  The Commission is not requesting any revisions to this Rider.
8.	VII-11	Appropriations Limited to Revenue Collections. Fees, fines, rental taxes and other miscellaneous revenues as authorized and generated by the operation of charity bingo shall cover, at a minimum, the cost of the appropriations made above for the strategy items in Goal B, Enforce Bingo Laws, as well as the "other direct and indirect costs" associated with this goal, appropriated elsewhere in this Act. "Other direct and indirect costs" for Goal B, Enforce Bingo Laws, are estimated to be \$\frac{\$610,355}{2010}\$ xxx for fiscal year \$\frac{2008}{2009}\$ \frac{2011}{2011}\$. In the event that actual and/or projected revenue collections are insufficient to offset the costs identified by this provision, the Legislative Budget Board may direct that the Comptroller of Public Accounts reduce the appropriation authority provided above to be within the amount of revenue expected to be available.  This rider revision is requested to reflect updated estimates of other direct and indirect costs for the FY 2010-11 biennium. The amounts are to be provided by the Legislative Budget Board. The rider is further revised to clarify the use of rental taxes as a source of revenue to cover the cost of appropriations.
9.	VII-11	Petty Cash Fund Authorized. The Texas Lottery Commission is authorized to establish a petty cash fund to be used by Commission employees for the purchase of evidence and/or information and other expenses deemed necessary for agency security and enforcement activities, including audits and expenses, incurred by auditing. The petty cash fund, not to exceed \$1,500, may be maintained in cash or at a local bank and shall be subject to such rules and regulations as the executive director may recommend and the commission may adopt.  The Commission is not requesting any revisions to this Rider.

10.	VII-11	Local Bingo Prize Fees. The amounts appropriated above in Strategy B.1.5, Bingo Prize Fee Allocations, include \$12,500,500 12,635,500 in 2008 2010 and \$12,771,000 12,635,500 in 2009 2011 from bingo prize fees collected pursuant to Texas Occupations Code, Section 2001.504 for allocation to counties and municipalities as required by the Texas Occupations Code, Section 2001.503. Bingo prize fees collected in excess of amounts appropriated above are hereby appropriated for the same purpose.  This rider revision is requested to reflect current estimates of bingo prize fee allocations for the FY 2010-11 biennium.
11.	VII-11	Retailer Commissions. Pursuant to Government Code, Chapter 466, an amount equal to 5 percent of gross sales shall be made available for the purpose of paying retailer commissions. In addition to the 5% retailer commission amount, an amount up to an additional ½ percent of gross sales may be made available for the purpose of paying sales performance retailer commissions.  This rider revision is requested to reflect an additional ½% allocation of gross sales for incentivized sales performance allocations to retailers. The appropriation of additional funds is intended to be used to incentivize growth in retailer sales performance. In order to generate a higher level of incremental sales in a mature lottery market, retailer incentives can be structured to 1) compensate retailers for the requirements of handling an increasing array of lottery products with complex product features, 2) educating potential consumers regarding these products, and 3) managing the cash flow required to pay prizes. The additional incentive may be structured on a performance based criteria based on sales or other lottery service requirements such as payment of prizes.
12.	VII-11	Lottery Operator Contracts. The amounts included above in Strategy A.1.6, Lottery Operator Contracts, are estimated appropriations out of the State Lottery Account in the General Revenue Fund and may be used for payment of lottery operator contractual obligations. The estimated amount appropriated for fiscal year 2008 2010 is an amount equal to 2.6999 percent of gross sales in fiscal year 2008 2010; and the estimated amount appropriated for fiscal year 2009 2011 is an amount equal to 2.6999 percent of gross sales in fiscal year 2009 2011.  This rider revision is requested to reflect updated fiscal years.

13.	VII-11	Appropriation of Increased Revenues. In addition to the amounts appropriated above, there is hereby appropriated out of the State Lottery Account in the General Revenue Fund, an amount equal to 1.49 percent of the amount by which gross sales exceed \$3,934,685,034 \$3,398,590,000 in fiscal year 2008 2010 and the amount by which gross sales exceed \$4,004,282,014 \$3,280,900,000 in fiscal year 2009 2011 for the purpose of fulfilling contractual obligations and other administrative costs in administration of the Lottery.  Unexpended balances appropriated in fiscal year 2010 are hereby re-appropriated in fiscal year 2011.
		This rider revision is requested to reflect estimated lottery sales for the FY 2010-11 biennium. The factor of 1.49% is comprised of amounts required for fulfilling contractual obligations and other administrative costs in response to lottery sales demand. The requested language regarding the appropriation of unexpended balances within the FY 2010-11 biennium reflects the fact that if sales exceed the threshold amount, this will not be realized until the last quarter in the first year of the biennium. The appropriation of unexpended balances is intended to be used to support future growth in Texas Lottery sales, potential changes to the number or type of lottery games authorized, potential changes to retailer commissions or vendor/contract obligations. In order to retain player interest in the Games of Texas, new games and features must be added to the on-line product and instant product mix. The Lottery Commission continues to research which on-line and instant game opportunities and enhancements hold the most promise to provide incremental revenue to the state.
14.	VII-11	Instant Ticket Game Closure. Out of the funds appropriated above in Strategy A.1.7, Instant Ticket Production Contract, \$3,000,000 in GR-Dedicated Lottery Account No. 5025 funds each fiscal year are contingent upon the commission adopting rules governing instant ticket games that close games after the final top advertised prize in the game has been claimed and rules that provide procedures for ending the sale of an instant ticket game within 45 days of the game being closed. The commission shall provide a semi-annual report, beginning April 1, 2008 on April 1 and October 1, to the Legislative Budget Board detailing the number of instant ticket games closed and the amount of time to end the sale of each game following closure.
		Funding included in this rider was contingent upon the Commission adopting rules governing the closure of instant ticket games.
15.	VII-11	Sale of Lottery. None of the funds appropriated above may be spent for the purpose of exploring, investigating, negotiating, calculating, or otherwise taking any action that would result in selling the Texas Lottery.
		The Commission is not requesting any revisions to this Rider.

701.	Article VII	Adjustment to Appropriated Amounts. In the event the Texas Lottery Commission determines that
		activities, which have previously been outsourced via the Lottery Operator Contract, should be operated by
		the agency or multiple vendors in order to ensure greater accountability or improved services, the
		commission may, upon approval from the Governor and Legislative Budget Board, exceed 1) the
		nontransferability restriction on Strategy A.1.6, Lottery Operator Contract; 2) the transfer restrictions
		included under Article IX, Appropriation Transfers; 3) the number of full-time equivalent position
	•	restrictions under Article IX, Limitation on State Employment Levels; and 4) the capital budget restrictions
		included under Article IX, Limitation on Expenditures – Capital Budget. Prior to submitting a written
		request to the Governor and LBB to exceed the limitations listed above, the commission shall submit a
		request approved by the agency's governing board that includes at minimum:
		(1) the date on which the board approved the request;
		(2) a statement justifying the need to exceed all appropriation transfer limitations;
		(3) a statement justifying the need to exceed the full-time equivalent position limitation;
		(4) a statement justifying the need to exceed the capital budget restriction;
		(5) the source of funds of the appropriation adjustment;
		(6) a justification for the commission or multiple vendors to perform the activities previously outsourced
		through the Lottery Operator Contract.
		unough the Lottery Operator Contract.
		This rider revision is requested as the Lottery Commission currently has a single contract for the provision of lottery operations and services that support the agency's core business functions. The current contract expires August 31, 2011. During the FY 2010-2011 biennium, the agency will be exploring options available for the delivery of these core lottery business functions. This new rider is being requested in the
		event the Commission determines activities currently being provided by a single contract should be operated by the agency and/or multiple vendors.

702	Article VII	Appropriations Limited to Revenue Collections. Fees, fines, rental taxes, prize fees and other miscellaneous revenues as authorized and generated by the operation of charity bingo shall cover, at a minimum, the cost of the appropriations made above for the strategy items in Goal B, Enforce Bingo Laws, as well as the "other direct and indirect costs" associated with this goal, appropriated in Goal A and elsewhere in this Act. "Other direct and indirect costs" for Goal A, Operate Lottery and Goal B, Enforce Bingo Laws, are estimated to be \$xxx for fiscal year 2010 and \$xxx for fiscal year 2011. In the event that actual and/or projected revenue collections are insufficient to offset the costs identified by this provision, the Legislative Budget Board may direct that the Comptroller of Public Accounts reduce the appropriation authority provided above to be within the amount of revenue expected to be available.
		This rider revision is contingent upon approval of Exceptional Item 1 related to the funding of Bingo indirect overhead and administrative expenses for the FY 2010-11 biennium. The amounts are to be provided by the Legislative Budget Board.

703	Article VII	Capital Budget. None of the funds appropriated ab	ove may be ex	spended for capital b	udget items except as				
		listed below. The amounts shown below shall be expended only for the purposes shown and are not							
		available for expenditure for other purposes. Amounts appropriated above and identified in the provision as							
		appropriations either for "Lease Payments to the Ma	aster Equipmen	nt Purchase Program	" or for items with an				
		"(MLPP)" notation shall be expended only for the p	urpose of mak	ing lease-purchase p	ayments to the Texas				
		Public Finance Authority pursuant to the provisions	of Governmen	nt Code § 1232.103.	Upon approval from				
		the Legislative Budget Board, capital budgeted fund	ls listed below	under "Acquisition	of Information				
		Resource Technologies" may be used to lease inform	nation resourc	es hardware and/or s	software versus the				
	·	purchase of information resources hardware and/or	software, if de	termined by commis	sion management to				
		be in the best interest of the State of Texas.							
				2010	2011				
		a. Acquisition of Capital Equipment and Items							
		(1) Studio Surveillance System	\$	131,098 \$	15,624				
		b. Acquisition of IR Technology Items							
		(1) Telephone System Upgrade		140,000					
		(1) ACBS Redesign		1,250,000	<u>1,250,000</u>				
		Total, Capital Budget	\$	<u>1,521,098</u> \$	<u>1,265,624</u>				
· ·				.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
		Method of Financing (Capital Budget):							
		General Revenue	\$	1,250,000 \$	1,250,000				
		GR Dedicated – Lottery Account No. 5025		271,098	15,624				
			***************************************						
		Total, Method of Financing	\$	1,521,098 \$	1,265,624				
			010-11 Capital						
		1 2	This rider revision is requested to reflect the FY 2010-11 Capital Budget Request submitted as an exceptional item request. An explanation of the capital budget item requested is included in the Capital						
		exceptional tiem request. An explanation of the cup	onuge ite	Squesica is incial	.c Cupitat				

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: 8/15/2008 10:48:09AM

Agency cod	le: <b>362</b>	Agency name:				
		Tex	as Lottery	Commission		
CODE D	DESCRIPTION				Excp 2010	Excp 2011
		Item Name: Item Priority:	Bingo Ir	ndirect and Administrative Expenses - funded by Fees		
Includes F	funding for the F	ollowing Strategy or Strategies:	01-01-01	Lottery Operations		
			01-01-03	Marketing and Promotion		
			01-01-04	Security		
			01-01-05	Central Administration		
OBJECTS O 1001 2006 2009	RENT - BU	AND WAGES UILDING PERATING EXPENSE			768,583 231,716 472,414	768,583 231,716 472,414
	TOTAL, OBJE	CT OF EXPENSE		<del>-</del>	\$1,472,713	\$1,472,713
METHOD O	F FINANCING:					
1		evenue Fund			1,472,713	1,472,713
	TOTAL, METI	HOD OF FINANCING		_	\$1,472,713	\$1,472,713

## **DESCRIPTION / JUSTIFICATION:**

Presently, Bingo indirect overhead and administrative expenses are expensed to lottery strategies and paid from the proceeds of lottery sales, or the GR Dedicated Lottery Account, as opposed to being expensed to Bingo strategies and paid from the General Revenue (GR) Fund. This practice dates back several years following a requirement from leadership to reduce general revenue funding requests.

The Charitable Bingo Operations Division (CBOD) is projected to collect \$29.3 million in Bingo Fees, Taxes and Prize Fees in each fiscal year of the biennium. Expenditures of \$16.0 million in each year of the biennium are planned including direct operational appropriation, prize fees, Rider 8 Statewide Costs and Benefit Replacement Pay. Projected revenue collections, including prize fees, are expected to exceed expenditures by \$13.3 million in each year of the biennium leaving sufficient funds deposited to the unappropriated account to cover the Bingo Indirect and Administrative expenses currently being funded by the GR Dedicated Lottery Account.

Should the CBOD be required to fund Bingo indirect overhead and administrative expenses from current GR appropriation and not be allowed to rely on fee recovery to support a GR increase, the division would be required to eliminate 28 of the 46 FTE positions currently budgeted in the Division.

To provide alternatives regarding the funding of certain bingo indirect overhead and administrative expenses in its FY 2010-11 LAR the Commission has provided three options. Exceptional Item 1 as presented above requests an increase in GR appropriation supported by fees currently collected by the division. This Item would also result in a decrease in the GR Dedicated Lottery Account by the same amount of Bingo indirect overhead and administrative moved to GR.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008 10:48:18AM

TIME:

Agency code: **362** Agency name:

**Texas Lottery Commission** 

## CODE DESCRIPTION

Excp 2010

Excp 2011

## **EXTERNAL/INTERNAL FACTORS:**

If Exceptional Item 1 is not considered, the Commission submits two additional funding alternatives for Bingo Indirect and Administrative Expenses as outlined in Exceptional Item 2 and Rider 3.

Exceptional Item 2 requests an increase in General Revenue supported be fees, excluding Bingo Prize Fees. Exceptional Item 2 that excludes Bingo Prize Fees as a revenue source will require the Commission to increase Bingo Operator/Lessors fees to generate an additional \$580 thousand in fees each year to fund the baseline budget.

A revision to Rider 3, Operate Lottery to provide for the funding of certain Bingo indirect overhead and administrative expenses through the sale of lottery tickets, is also submitted. This Rider revision request will be contingent upon the passage of legislation, specifically an amendment to the State Lottery Act, Chapter 466, Texas Government Code, which would clarify the authority for money in the State Lottery Account to be used to pay for costs incurred in the administration of the Commission, including certain Bingo indirect overhead and administrative expenses.

Should the Charitable Bingo Operations Division be required to fund Bingo indirect overhead and administrative expenses from current General Revenue appropriation and not be allowed to rely on fee recovery, the division would be required to eliminate 28 of the 46 Full Time Equivalent (FTE) positions currently budgeted in the Division.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008 10:48:18AM

Agency of	code:	362	Agency name:				
			Tex	as Lottery	Commission		
CODE	DES	CRIPTION				Excp 2010	Excp 2011
Include	e Fun	ding for the F	Item Name: Item Priority: Following Strategy or Strategies:	2	ndirect and Administrative Expenses - General Revenue  Lottery Operations		-
merade	,	amg for the r	onowing strategy of strategies.	01-01-03 01-01-04 01-01-05	Marketing and Promotion Security Central Administration		
OBJECTS OF EXPENSE:  1001 SALARIES AND WAGES  2006 RENT - BUILDING  2009 OTHER OPERATING EXPENSE			JILDING	·		768,583 231,716 472,414	768,583 231,716 472,414
	T	OTAL, OBJI	ECT OF EXPENSE			\$1,472,713	\$1,472,713
<b>METHOI</b> 1	OF I	FINANCING General R	: Levenue Fund			1,472,713	1,472,713
	T	OTAL, MET	HOD OF FINANCING			\$1,472,713	\$1,472,713

## **DESCRIPTION / JUSTIFICATION:**

Presently, Bingo indirect overhead and administrative expenses are expensed to lottery strategies and paid from the proceeds of lottery sales, or the GR Dedicated Lottery Account, as opposed to being expensed to Bingo strategies and paid from the General Revenue (GR) Fund. This practice dates back several years following a requirement from leadership to reduce general revenue funding requests.

The Charitable Bingo Operations Division (CBOD) requests an increase in GR appropriation to fund Bingo indirect and administrative expenses. This item would also result in a decrease in the GR Dedicated Lottery Account expenditures by the same amount of Bingo indirect overhead and administrative expenses moved to General Revenue.

Should the CBOD be required to fund Bingo indirect overhead and administrative expenses from current GR appropriation, the division would be required to eliminate 28 of the 46 FTE positions currently budgeted in the Division.

To provide alternatives regarding the funding of certain bingo indirect overhead and administrative expenses in its FY 2010-11 LAR the Commission has provided three options. Exceptional Item 2 as presented above requests an increase in GR appropriation. This Item would also result in a decrease in the GR Dedicated Lottery Account by the same amount of Bingo indirect overhead and administrative moved to GR.

# **EXTERNAL/INTERNAL FACTORS:**

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/15/2008 10:48:18AM

TIME:

Agency code: 362

Agency name:

**Texas Lottery Commission** 

## CODE DESCRIPTION

Excp 2010

Excp 2011

If Exceptional Item 2 is not considered, the Commission submits two additional funding alternatives for Bingo Indirect and Administrative Expenses as outlined in Exceptional Item 1 and Rider 3.

Exceptional Item 1 requests an increase in GR appropriation supported by fees, including Prize Fees, currently collected by the division.

A revision to Rider 3, Operate Lottery to provide for the funding of certain Bingo indirect overhead and administrative expenses through the sale of lottery tickets, is also submitted. This Rider revision request will be contingent upon the passage of legislation, specifically an amendment to the State Lottery Act, Chapter 466, Texas Government Code, which would clarify the authority for money in the State Lottery Account to be used to pay for costs incurred in the administration of the Commission, including certain Bingo indirect overhead and administrative expenses.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: 8/15/2008 10:48:18AM

Agency code: 362	Agency name:				
	Te	xas Lottery	Commission		
CODE DESCRIPTION				Excp 2010	Excp 2011
	Item Name:	Mass M	edia Advertising Increase		
	Item Priority:	3			
Includes Funding for the Follow	ing Strategy or Strategies:	01-01-08	Mass Media Advertising Contract(s)		
OBJECTS OF EXPENSE: 2009 OTHER OPERA	TING EXPENSE			10,000,000	10,000,000
2009 OTTIER OF ERA	TING EXI ENSE			10,000,000	10,000,000
TOTAL, OBJECT (	OF EXPENSE			\$10,000,000	\$10,000,000
METHOD OF FINANCING:					
5025 Lottery Acct				10,000,000	10,000,000
TOTAL, METHOD	OF FINANCING			\$10,000,000	\$10,000,000

#### **DESCRIPTION / JUSTIFICATION:**

This exceptional item would provide additional funding for the Lottery's advertising expenditures which include radio, television, print and other forms of advertising. The advertising contract allows the Commission to enhance the marketing effectiveness of the lottery; effectively reaching and educating the public to increase sales and enhance the awareness of lottery games.

The Lottery was appropriated \$40 million in FY 1993 to reach and educate adult Texans regarding its products. Advertising appropriation limitations tied to prize payout percentage have reduced the FY 2009 budget to \$30 million.

The agency consulted with professionals in the field of advertising and business in an effort to measure advertising's contribution to lottery sales. Specifically, the Commission requested research to estimate the impact of changes in ad expenditures on future lottery sales in the State of Texas with an increase from \$32 million to \$42 million per year in advertising expenditures. The August 2006 study prepared by the McCombs School of Business at the UT-Austin concluded an increase of \$1 in advertising is accompanied by an additional \$12 in sales. The report estimated that increased advertising expenditures to \$42 million would result in an increase of \$50 to \$250 million in sales and \$15 to \$75 million in Transfers to the State. The report referenced similar results from a study performed for the State of Florida by the Battelle Institute.

It is expected that increased funding for advertising will provide an increase and/or limit further decline to lottery sales and transfers to the Foundation School Fund. This Advertising Exceptional Item request will be contingent upon the passage of legislation, specifically an amendment to the State Lottery Act, Chapter 466, TX Gov't Code, which would repeal Section 466.015(d) and eliminate the limitation that the TX Lottery Commission has on advertising expenses which is based on the lottery prize payout percentage.

## **EXTERNAL/INTERNAL FACTORS:**

# 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

TIME:

10:48:18AM

Agency code: 362

Agency name:

**Texas Lottery Commission** 

**CODE DESCRIPTION** 

Excp 2010

Excp 2011

External factors impacting this strategy include: 1) The availability of qualified vendors; 2) The impact of judicial decisions and legislative enactment as they relate to or impact the operation and administration of the lottery; 3) The confidence of the general public in the lottery games; 4) The expansion of media communication vehicles and decline in media reach; and 5) The general state of the Texas economy.

Internal factors impacting this strategy include: 1) The efficient alignment of agency resources; 2) The ability of the agency to monitor and enforce the contract; 3) The ability of the staff to react quickly and responsively to changes in the external factors; and 4) the effective dissemination of information within the agency and to the general public.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: 8/15/2008 10:48:18AM

Agency code: 362 Agency name:				
Te	xas Lottery	Commission		
CODE DESCRIPTION			Excp 2010	Excp 2011
Item Name: Item Priority:	4	tion of Information Resources Equipment		
Includes Funding for the Following Strategy or Strategies:	01-01-04	Security		
	01-01-05	Central Administration		
OBJECTS OF EXPENSE: 5000 CAPITAL EXPENDITURES			271,098	15,264
TOTAL, OBJECT OF EXPENSE			\$271,098	\$15,264
METHOD OF FINANCING:				
5025 Lottery Acct			271,098	15,264
TOTAL, METHOD OF FINANCING			\$271,098	\$15,264

## **DESCRIPTION / JUSTIFICATION:**

Funding for this item would provide for the purchase of a studio surveillance system and upgrade of the agency's telephone system in the amount of \$146,362 and \$140,000, respectively.

Requirements for the lottery drawings process are specified in Texas Govt' Code §466.401(c) which states in part, "The drawing and inspections must be recorded on video and audio tape." In order to meet this requirement, a studio and drawing monitoring system is in place that provides closed circuit TV monitoring, recording, and archiving for the security and review of all drawings. The current security system is installed at our drawings studio consisting of video monitors, camera controls, archiving, and playback equipment. The studio is monitored at all times, and each draw is also monitored, recorded and archived. The purpose of the system is to observe and document all activity at the studio including the drawing activities. The system must document the functioning of each drawing machine, with enough detail to provide analysis of any incident or malfunction. In addition, the system must clearly document personnel activities within the studio areas, at a drawing machine, or a computer. Real-time event monitoring and secure archiving, which cannot be overwritten or altered in any way is required of the system.

The telephone system includes upgrading the telephone system hardware and software for Lottery headquarters and warehouse facilities. The operating system for the current telephone system was last updated in November 2003 and has reached the end of its life cycle and maintenance support. Additionally, the current telephone system has basic call center functions but does not include features such as call recording or management reporting. Upgrading the operating system will provide more current technology including call center management functions and features such as voice over IP.

## **EXTERNAL/INTERNAL FACTORS:**

#### 4.A. EXCEPTIONAL ITEM REQUEST SCHEDULE

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME:

8/15/2008

10:48:18AM

Agency code: 362

Agency name:

**Texas Lottery Commission** 

**CODE DESCRIPTION** 

Excp 2010

Excp 2011

The agency must plan to upgrade telephone hardware and software and the studio surveillance system as it nears the end of its life cycle in order to minimize degraded performance and ensure adequate resources are available to users for daily business operations. An external factor also includes the TLC's ability to lease new studio surveillance equipment as the estimated cost does not justify a long term lease agreement. TLC has determined that it is more cost effective to purchase the equipment with an annual maintenance and service agreement than continue to lease this service.

## 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

TIME:

\$1,250,000

10:48:18AM

\$1,250,000

Agency code: 362 Agency name: **Texas Lottery Commission CODE DESCRIPTION Excp 2010** Excp 2011 **Item Name:** Automated Charitable Bingo System Redesign **Item Priority: Includes Funding for the Following Strategy or Strategies:** 02-01-01 **Determine Eligibility and Process Applications OBJECTS OF EXPENSE:** 2001 PROFESSIONAL FEES AND SERVICES 1,250,000 1,250,000 TOTAL, OBJECT OF EXPENSE \$1,250,000 \$1,250,000 **METHOD OF FINANCING:** General Revenue Fund 1,250,000 1,250,000

#### **DESCRIPTION / JUSTIFICATION:**

TOTAL, METHOD OF FINANCING

This project will completely redesign the Automated Charitable Bingo System (ACBS). Since implementation, there have been numerous changes to business processes including system application changes. The current toolset used to support ACBS will be out of support in 2013. Because of the requirement to convert to another toolset, and to meet the ongoing needs of the Charitable Bingo Program, it is necessary to redesign and convert the existing system. The ACBS is used daily by agency staff for the administration and management of the Charitable Bingo program.

#### **EXTERNAL/INTERNAL FACTORS:**

External factors impacting this strategy include: 1) Support for the existing system ends in 2013.

Internal Factors Impacting Strategy: 1) The Texas Lottery Commission does not have existing staff necessary to redesign and convert the Automated Charitable Bingo System. If ACBS is not converted, it will become necessary to maintain multiple development and production infrastructures. Additionally, the Lottery will have no support from the vendor for upgrades necessary to support the system. This will result in additional costs and staff resources. 2) ACBS is a mission critical application. The agency is at risk of trying to support an application on a development platform that is no longer supported by the vendor. This would limit needed enhancements and impact the ability to restore system failure.

# 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

TIME: 10:48:33AM

Agency code: 362	Agency name: Texa	s Lottery Commission		
Code Description			Excp 2010	Excp 2011
Item Name:	Bingo Indirect a	nd Administrative Expenses - fun	ded by Fees	
Allocation to Strategy:	1-1-1	Lottery Operations		
<b>OBJECTS OF EXPENSE:</b>				
1001 SAL	ARIES AND WAGES		156,778	156,778
2006 REN	IT - BUILDING		231,716	231,716
TOTAL, OBJECT OF EXPEN	NSE		\$388,494	\$388,494
METHOD OF FINANCING:				
1 Gener	al Revenue Fund		388,494	388,494
TOTAL, METHOD OF FINA	NCING		\$388,494	\$388,494

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008

TIME: 10:48:40AM

Agency code: 362

Agency name: Texas Lottery Commission

Code Description			Excp 2010	Excp 2011
Item Name:	Bingo Indirect	and Administrative Expenses - funded	l by Fees	
Allocation to Strategy:	1-1-3	Marketing and Promotion		
<b>OBJECTS OF EXPENSE:</b>				
1001 SALARIES AND WAGES TOTAL, OBJECT OF EXPENSE			67,675	67,675
			\$67,675	\$67,675
METHOD OF FINANCING:				
1 General Revenue Fund TOTAL, METHOD OF FINANCING			67,675	67,675
		•	\$67,675	\$67,675

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008

TIME: 10:48:40AM

Agency code: 362

Agency name: Texas Lottery Commission

de Description			Excp 2010	Excp 2011
em Name:	Bingo Indirect a	and Administrative Expense	es - funded by Fees	
Allocation to Strategy:	1-1-4	Security		
OBJECTS OF EXPENSE:				
1001 SALAR	ES AND WAGES		102,651	102,651
2009 OTHER OPERATING EXPENSE		63,650	63,650	
TOTAL, OBJECT OF EXPENSE			\$166,301	\$166,301
METHOD OF FINANCING:				
1 General Revenue Fund TOTAL, METHOD OF FINANCING			166,301	166,301
			\$166,301	\$166,301

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008** 

TIME: 10:48:40AM

Agency code: 362	Agency name: Texas	s Lottery Commission	
Code Description		Excp 2010	Excp 2011
Item Name:	Bingo Indirect an	nd Administrative Expenses - funded by Fees	
Allocation to Strategy:	1-1-5	Central Administration	
<b>OBJECTS OF EXPENSE:</b>			
1001 SAL	ARIES AND WAGES	441,479	441,479
2009 OTH	IER OPERATING EXPEN	NSE 408,764	408,764
TOTAL, OBJECT OF EXPEN	NSE	\$850,243	\$850,243
METHOD OF FINANCING:			
1 Genera	al Revenue Fund	850,243	850,243
TOTAL, METHOD OF FINA	NCING	\$850,243	\$850,243

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008

TIME: 10:48:40AM

Agency code: 362

Agency name:

**Texas Lottery Commission** 

dode Description			Excp 2010	Excp 2011
Item Name:	Bingo Indirect	and Administrative Expenses - Ge	eneral Revenue	
Allocation to Strategy:	1-1-1	<b>Lottery Operations</b>		
OBJECTS OF EXPENSE:				
1001 SALARI	ES AND WAGES		156,778	156,778
2006 RENT - 1	BUILDING		231,716	231,716
TOTAL, OBJECT OF EXPENSE			\$388,494	\$388,494
METHOD OF FINANCING:				
1 General Re	evenue Fund		388,494	388,494
FOTAL, METHOD OF FINANCI	NG		\$388,494	\$388,494

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008**TIME: **10:48:40AM** 

\$67,675

Agency code: 362 **Texas Lottery Commission** Agency name: Excp 2010 Excp 2011 Code Description Bingo Indirect and Administrative Expenses - General Revenue Item Name: Marketing and Promotion Allocation to Strategy: 1-1-3 **OBJECTS OF EXPENSE:** 67,675 67,675 1001 SALARIES AND WAGES TOTAL, OBJECT OF EXPENSE \$67,675 \$67,675 **METHOD OF FINANCING:** 1 General Revenue Fund 67,675 67,675 TOTAL, METHOD OF FINANCING

\$67,675

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008 TIME: 10:48:40AM

Agency code: 362

Agency name: Texas Lottery Commission

Code Description			Excp 2010	Excp 2011
Item Name:	Bingo Indirect	and Administrative Exper	ises - General Revenue	
Allocation to Strategy:	1-1-4	Security		
<b>OBJECTS OF EXPENSE:</b>				
1001 SALARII	ES AND WAGES		102,651	102,651
2009 OTHER OPERATING EXPENSE			63,650	63,650
TOTAL, OBJECT OF EXPENSE		\$166,301	\$166,301	
METHOD OF FINANCING:				
1 General Revenue Fund TOTAL, METHOD OF FINANCING		166,301	166,301	
		\$166,301	\$166,301	

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008

\$850,243

TIME: 10:48:40AM

Agency code: 362	Agency name: Tex	as Lottery Commission		
Code Description			Excp 2010	Excp 2011
Item Name:	Bingo Indirect	and Administrative Expenses - Gen	eral Revenue	
Allocation to Strategy	7: 1-1-5	Central Administration		
<b>OBJECTS OF EXPENSI</b>	<b>E:</b>			
1001	SALARIES AND WAGES		441,479	441,479
2009	OTHER OPERATING EXPE	NSE	408,764	408,764
TOTAL, OBJECT OF E	XPENSE		\$850,243	\$850,243
METHOD OF FINANCI	NG:			
1 (	General Revenue Fund		850,243	850,243

\$850,243

TOTAL, METHOD OF FINANCING

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008

\$10,000,000

TIME: 10:48:40AM

Agency code: 362	Agency name: Texa	ns Lottery Commission		
Code Description			Excp 2010	Excp 2011
Item Name:	Mass Media Ad	vertising Increase		
Allocation to Strategy:	1-1-8	Mass Media Advertising Contract(s)	)	
<b>OUTPUT MEASURES:</b>				
1 \$ Amount of	Advertising Budget Spe	nt on Print Advertising (Millions)	0.12	0.12
$\frac{\overline{2}}{2}$ \$ Amount of	Advertising Budget Spe	nt on Radio Advertising Millions)	1.07	1.07
$\frac{\overline{3}}{3}$ Dollar Amou	ant of Advertising Budge	t Spent on TV Advertising (Millions)	5.39	5.39
$\frac{\overline{4}}{4}$ \$ Amt of Ad	vertising Budget Spent of	n Other Advertising (Millions)	3.42	3.42
<b>OBJECTS OF EXPENSE:</b>				
2009 OTH	ER OPERATING EXPE	NSE	10,000,000	10,000,000
TOTAL, OBJECT OF EXPEN	SE		\$10,000,000	\$10,000,000
METHOD OF FINANCING:				
5025 Lottery	Acct		10,000,000	10,000,000

TOTAL, METHOD OF FINANCING

\$10,000,000

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008

TIME: 10:48:40AM

Agency code:

362

Agency name:

**Texas Lottery Commission** 

ode Description		Excp 2010	Excp 2011
Item Name:	Acquisition of Information Resources Equipmen	nt	
Allocation to Strategy:	1-1-4 Security		
OBJECTS OF EXPENSE:			
5000 CAPIT	AL EXPENDITURES	131,098	15,264
TOTAL, OBJECT OF EXPENSI	E	\$131,098	\$15,264
METHOD OF FINANCING:			
5025 Lottery Acct		131,098	15,264
TOTAL, METHOD OF FINANC	CING	\$131,098	\$15,264

DATE: 8/15/2008

TIME: 10:48:40AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 362	Agency name: Tex	as Lottery Commission		
Code Description			Excp 2010	Excp 2011
Item Name:	Acquisition of l	Information Resources Equipment		
Allocation to Strategy:	1-1-5	Central Administration		
<b>OBJECTS OF EXPENSE:</b>				
5000 CAP	ITAL EXPENDITURES	<b>\$</b>	140,000	0
TOTAL, OBJECT OF EXPEN	SE		\$140,000	\$0
METHOD OF FINANCING:				
5025 Lottery	Acct		140,000	0
TOTAL, METHOD OF FINAL	NCING		\$140,000	\$0

# 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

TIME: 10:48:40AM

Agency code: 362 Agency name: Texas Lottery Commission		
Code Description	Excp 2010	Excp 2011
Item Name: Automated Charitable Bingo System Redes:	ign	
Allocation to Strategy: 2-1-1 Determine Eligibility an	d Process Applications	
OBJECTS OF EXPENSE:		
2001 PROFESSIONAL FEES AND SERVICES	1,250,000	1,250,000
TOTAL, OBJECT OF EXPENSE	\$1,250,000	\$1,250,000
METHOD OF FINANCING:		
1 General Revenue Fund	1,250,000	1,250,000
TOTAL, METHOD OF FINANCING	\$1,250,000	\$1,250,000

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: 8/15/2008 10:49:56AM

Agency Code:	Agency name: Texas Lottery Commission		
GOAL:	1 Run Self-supporting, Revenue-producing, and Secure Lottery	Statewide Goal/Benchmark:	4 - 0
OBJECTIVE:	1 Generate Revenue through Ticket Sales	Service Categories:	
STRATEGY:	1 Lottery Operations	Service: 03 Income: A.2	Age: B.3
CODE DESCI	RIPTION	Excp 2010	Excp 2011
OBJECTS OF	EXPENSE:		
1001 SALA	RIES AND WAGES	313,556	313,556
2006 RENT	- BUILDING	463,432	463,432
Total,	Objects of Expense	\$776,988	\$776,988
METHOD OF	FINANCING:		
1 Genera	al Revenue Fund	776,988	776,988
Total,	Method of Finance	\$776,988	\$776,988

# **EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Bingo Indirect and Administrative Expenses - funded by Fees

Bingo Indirect and Administrative Expenses - General Revenue

DATE:

TIME:

8/15/2008

10:50:00AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency name: Texas Lottery Commission

1 Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark: 4 - 0

**OBJECTIVE:** 1 Generate Revenue through Ticket Sales Service Categories:

STRATEGY: 3 Marketing and Promotion Service: 03 Income: A.2 Age: B.3

**CODE DESCRIPTION** Excp 2010 Excp 2011

**OBJECTS OF EXPENSE:** 

362

Agency Code:

GOAL:

135,350 1001 SALARIES AND WAGES 135,350

\$135,350 \$135,350 **Total, Objects of Expense** 

**METHOD OF FINANCING:** 

135,350 135,350 1 General Revenue Fund

\$135,350 \$135,350 **Total, Method of Finance** 

**EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:** 

Bingo Indirect and Administrative Expenses - funded by Fees

Bingo Indirect and Administrative Expenses - General Revenue

81st Regular Session, Agency Submission, Version 1

DATE:

TIME:

\$463,700

8/15/2008

10:50:00AM

\$347,866

Automated Budget and Evaluation System of Texas (ABEST)

Agency name: Texas Lottery Commission Agency Code: 362 GOAL: 1 Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark: 4 - 0 1 Generate Revenue through Ticket Sales **OBJECTIVE:** Service Categories: Service: 03 Income: STRATEGY: A.2 Age: B.3 4 Security **CODE DESCRIPTION** Excp 2010 Excp 2011 **OBJECTS OF EXPENSE:** 205,302 205,302 1001 SALARIES AND WAGES 2009 OTHER OPERATING EXPENSE 127,300 127,300 131,098 15,264 5000 CAPITAL EXPENDITURES \$463,700 \$347,866 **Total, Objects of Expense METHOD OF FINANCING:** 1 General Revenue Fund 332,602 332,602 131,098 15,264 5025 Lottery Acct

# **EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Bingo Indirect and Administrative Expenses - funded by Fees Bingo Indirect and Administrative Expenses - General Revenue

Acquisition of Information Resources Equipment

Total, Method of Finance

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME:

8/15/2008 10:50:00AM

Agency Code:	362	Agency name: Texas Lottery Commission		
GOAL:	1 1	Run Self-supporting, Revenue-producing, and Secure Lottery	Statewide Goal/Benchmark:	4 - 0
OBJECTIVE:	1 (	Generate Revenue through Ticket Sales	Service Categories:	
STRATEGY:	5 (	Central Administration	Service: 03 Income: A.	2 Age: B.3
CODE DESCI	RIPTION	N .	Excp 2010	Excp 2011
OBJECTS OF	EXPENS	SE:		
1001 SALA	RIES AN	ND WAGES	882,958	882,958
2009 OTHE	ER OPER	ATING EXPENSE	817,528	817,528
5000 CAPI7	TAL EXP	PENDITURES	140,000	0
Total,	Objects	of Expense	\$1,840,486	\$1,700,486
METHOD OF	FINANC	CING:		
1 Genera	al Revenu	ue Fund	1,700,486	1,700,486
5025 Lotter	y Acct		140,000	0
Total,	Method	of Finance	\$1,840,486	\$1,700,486

# **EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Bingo Indirect and Administrative Expenses - funded by Fees

Bingo Indirect and Administrative Expenses - General Revenue

Acquisition of Information Resources Equipment

81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

DATE: TIME:

\$10,000,000

8/15/2008 10:50:00AM

\$10,000,000

Agency Code: Agency name: Texas Lottery Commission 362 1 Run Self-supporting, Revenue-producing, and Secure Lottery Statewide Goal/Benchmark: GOAL: 4 - 0 1 Generate Revenue through Ticket Sales Service Categories: **OBJECTIVE:** 8 Mass Media Advertising Contract(s) Service: 03 STRATEGY: Income: A.2 Age: B.3 Excp 2010 **CODE DESCRIPTION** Excp 2011 **OUTPUT MEASURES:** 1 \$ Amount of Advertising Budget Spent on Print Advertising (Millions) 0.12 0.12 2 \$ Amount of Advertising Budget Spent on Radio Advertising Millions) 1.07 1.07 3 Dollar Amount of Advertising Budget Spent on TV Advertising (Millions) 5.39 5.39 4 \$ Amt of Advertising Budget Spent on Other Advertising (Millions) 3.42 3.42 **OBJECTS OF EXPENSE:** 10,000,000 10,000,000 2009 OTHER OPERATING EXPENSE \$10,000,000 \$10,000,000 **Total, Objects of Expense METHOD OF FINANCING:** 10,000,000 10,000,000 5025 Lottery Acct

# **EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Total, Method of Finance

Mass Media Advertising Increase

**4.C. EXCEPTIONAL ITEMS STRATEGY REQUEST** 81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

DATE: TIME:

8/15/2008 10:50:00AM

Agency Code:	362	Agency name: Texas Lottery Commission		
GOAL:	2 En	nforce Bingo Laws/Rules for Fairness to Ensure Proceeds Used Lawfully	Statewide Goal/Benchmark:	7 - 0
OBJECTIVE:	1 Cu	urtail Violations of Bingo Laws/Rules	Service Categories:	
STRATEGY:	1 De	etermine Eligibility and Process Applications	Service: 17 Income: A.2	Age: B.3
CODE DESCR	RIPTION		Excp 2010	Excp 2011
OBJECTS OF	EXPENSE	2 <b>:</b>		
2001 PROFI	ESSIONAL	L FEES AND SERVICES	1,250,000	1,250,000
Total,	Objects of	f Expense	\$1,250,000	\$1,250,000
METHOD OF	FINANCI	NG:		
1 Genera	al Revenue	Fund	1,250,000	1,250,000
Total,	Method of	f Finance	\$1,250,000	\$1,250,000

# **EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Automated Charitable Bingo System Redesign

#### 5.A. CAPITAL BUDGET PROJECT SCHEDULE

81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/15/2008 TIME: 10:50:35AM

362 Agency name: Texas Lottery Commission Agency code: Category Code / Category Name Project Sequence/Project Id/ Name Est 2008 **Bud 2009 BL 2010 BL 2011** OOE / TOF / MOF CODE 5005 Acquisition of Information Resource Technologies 1/1 Hardware/Software Infrastructure Upgrade **OBJECTS OF EXPENSE** Capital \$108,958 \$0 2009 OTHER OPERATING EXPENSE \$0 \$0 **5000 CAPITAL EXPENDITURES** \$373,042 \$0 \$0 \$0 Capital Subtotal OOE, Project \$482,000 \$0 \$0 \$0 1 Subtotal OOE, Project \$482,000 **\$0 \$0 \$0** TYPE OF FINANCING Capital \$482,000 \$0 CA 5025 Lottery Acct \$0 \$0 \$0 \$482,000 \$0 Capital Subtotal TOF, Project \$0 **\$0 \$0** Subtotal TOF, Project \$482,000 **\$0** 4/4 Acquisition of Information Resource Equipment-Telephone System Upgrade **OBJECTS OF EXPENSE** Capital 5000 CAPITAL EXPENDITURES \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Capital Subtotal OOE, Project \$0 **\$0 \$0** Subtotal OOE, Project \$0 **TYPE OF FINANCING Capital** \$0 \$0 \$0 CA 5025 Lottery Acct \$0 \$0 Capital Subtotal TOF, Project \$0 \$0 \$0 \$0 \$0 **\$0 \$0** Subtotal TOF, Project

5.A. CAPITAL BUDGET PROJECT SCHEDULE 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **8/15/2008** TIME: 10:50:42AM

Agency code:

362

Agency name: Texas Lottery Commission

Agency hame. Texas Lotter	y Commission		
Est 2008	Bud 2009	BL 2010	BL 201
esign			
\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0
\$482,000	\$0	\$0	\$0
\$482,000	\$0	\$0	\$0
\$300,000	\$0	\$300,000	\$0
\$300,000	\$0	\$300,000	\$0
\$300,000	\$0	\$300,000	\$0
\$300,000	<b>\$0</b>	\$300,000	\$0
	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$482,000 \$482,000 \$300,000 \$300,000 \$300,000	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Est 2008         Bud 2009         BL 2010           esign         \$0         \$0         \$0           \$0         \$0         \$0         \$0           \$0         \$0         \$0         \$0           \$0         \$0         \$0         \$0           \$0         \$0         \$0         \$0           \$482,000         \$0         \$0         \$0           \$300,000         \$0         \$300,000         \$300,000           \$300,000         \$0         \$300,000         \$300,000           \$300,000         \$0         \$300,000         \$300,000

# 5.A. CAPITAL BUDGET PROJECT SCHEDULE

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008 TIME: 10:50:42AM

Agency code:

362

Agency name: Texas Lottery Commission

Category	Code /	Category	Name
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Project Sequence/Project Id/ Name OOE / TOF / MOF CODE	Est 2008	Bud 2009	BL 2010	BL 2011
Capital Subtotal TOF, Project 2	\$300,000	\$0	\$300,000	\$0
Subtotal TOF, Project 2	\$300,000	\$0	\$300,000	\$0
3/3 Acquisition of Capital Equipment Items - Studio Surveillance System OBJECTS OF EXPENSE Capital				
5000 CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0
Capital Subtotal OOE, Project 3	\$0	\$0	\$0	\$0
Subtotal OOE, Project 3	\$0	\$0	\$0	\$0
TYPE OF FINANCING <u>Capital</u>				
CA 5025 Lottery Acct	\$0	\$0	\$0	\$0
Capital Subtotal TOF, Project 3	\$0	\$0	\$0	\$0
Subtotal TOF, Project 3	\$0	\$0	\$0	\$0
Capital Subtotal, Category 5007 Informational Subtotal, Category 5007	\$300,000	\$0	\$300,000	\$0
Total, Category 5007	\$300,000	\$0	\$300,000	\$0
AGENCY TOTAL -CAPITAL AGENCY TOTAL -INFORMATIONAL	\$782,000	\$0	\$300,000	\$0
AGENCY TOTAL	\$782,000	\$0	\$300,000	\$0

5.A. CAPITAL BUDGET PROJECT SCHEDULE 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/15/2008 TIME: 10:50:42AM

Agency code: 362	Agency name: Texas Lottery Commission			
Category Code / Category Name  Project Sequence/Project Id/ Name  OOE / TOF / MOF CODE	Est 2008	Bud 2009	BL 2010	BL 2011
METHOD OF FINANCING: <u>Capital</u>				
1 General Revenue Fund	\$0	\$0	\$0	\$0
5025 Lottery Acct	\$782,000	\$0	\$300,000	\$0
Total, Method of Financing-Capital	\$782,000	\$0	\$300,000	\$0
Total, Method of Financing	\$782,000	\$0	\$300,000	\$0
TYPE OF FINANCING:				·
<u>Capital</u>				
CA CURRENT APPROPRIATIONS	\$782,000	\$0	\$300,000	\$0
Total, Type of Financing-Capital	\$782,000	\$0	\$300,000	\$0
Total, Type of Financing	\$782,000	\$0	\$300,000	\$0

#### 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: Category Number:

Project number:

362 5007

Agency name: Category Name: Project Name: Texas Lottery Commission ACQUISITN CAP EQUIP ITEMS Capitalized Lottery Drawing Equip.

# **PROJECT DESCRIPTION**

#### **General Information**

In order to meet the goals of the agency, carry out the agency mission and to ensure the integrity and security of all games, the agency is required to purchase lottery drawing related equipment on a routine basis. In addition future opportunities such as new games and add-on features to current games may require the procurement of equipment. Postponing new games and features could affect the opportunity to provide incremental revenue to the state. Postponing replacement equipment could have a detrimental affect on the integrity and security of games should equipment fail.

Number of Units / Average Unit Cost

٥

**Estimated Completion Date** 

**Additional Capital Expenditure Amounts Required** 

2012

2013

TIME: 10:50:57AM

Type of Financing

CA CURRENT APPROPRIATIONS

**Projected Useful Life** 

3 - 7 Years

Estimated/Actual Project Cost

\$ 300,000

Length of Financing/ Lease Period

ESTIMATED/ACTUAL DEBT OBLIGATION PAYMENTS

Total over

**2010** 0

2011

0

2012

2013

0

project life 0

REVENUE GENERATION / COST SAVINGS

REVENUE COST FLAG

MOF CODE

AVERAGE AMOUNT

**Explanation:** 

Lottery drawing-related equipment is used in the critical function of conducting and ensuring the security and integrity of lottery games.

**Project Location:** 

Texas Lottery Commission Headquarters, Austin, Texas

Beneficiaries:

Agency staff and the general public.

# Frequency of Use and External Factors Affecting Use:

Daily or twice daily use to conduct on-line draws.

#### 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

TIME: 10:50:57AM

Agency Code: Category Number:

Project number:

362 5005

Agency name: Category Name: Project Name: Texas Lottery Commission ACQUISITN INFO RES TECH. Hardware/Software Upgrade

#### PROJECT DESCRIPTION

#### **General Information**

This project will allow the agency to upgrade the infrastructure software on the desktops. Currently, the desktops are running an older version of Microsoft Office which will be reaching the end of its life cycle. In order to support additional desktop software and ensure security, it is necessary to upgrade the desktops to a later more secure version. In addition, this project will allow the agency to upgrade and/or replace existing wide area network (WAN) and local area network (LAN) hardware and software. A large majority for the network infrastructure used to support critical business applications is reaching the end of its life cycle additionally; routers and switches will be upgraded and/or added to accommodate network growth and expansion. Lastly, this project will allow the agency to upgrade the network security device in which will enhance our information security environment by providing automated inspection of network traffic, providing threat detection using several methods (including signature matching, protocol anomaly and behavioral detection) and provide active blocking of the threats (such as "worms" like "Sasser" and "Zotob"). Intrusion Prevention Systems are more advanced than network attack detection systems since they provide automated blocking and prevention mechanisms in addition to detection capabilities. Intrusion Prevention Systems provide pre-patch shielding against network based.

Number of Units / Average Unit Cost

N/A

**Estimated Completion Date** 

08/31/09

Additional Capital Expenditure Amounts Required

2012

2013

0

Type of Financing

CA CURRENT APPROPRIATIONS 4 Years

**Projected Useful Life** 

\$ 482,000

**Estimated/Actual Project Cost** 

NT/A

Length of Financing/ Lease Period

N/A

ESTIMATED/ACTUAL DEBT OBLIGATION PAYMENTS

Total over project life

2010

2011

2012

2013

0

0

٠,

0

**REVENUE GENERATION / COST SAVINGS** 

REVENUE COST FLAG

MOF CODE

**AVERAGE AMOUNT** 

**Explanation:** 

This request is to upgrade the Microsoft desktop software, the purchase of locat and wide area network equipment needed to upgrade or replace existing

equipment and upgrade of network security equipment to protect the agency's information resources infrastrucure from intrusions and threats.

**Project Location:** 

Austin Headquarters, Claim Centers and Warehouses.

Beneficiaries:

All agency staff will benefit from this project.

Frequency of Use and External Factors Affecting Use:

# 5.B. CAPITAL BUDGET PROJECT INFORMATION

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008**TIME: **10:50:57AM** 

Desktop and laptop personal computers are used by all employees on a daily basis to conduct agency business. The local and wide area network equipment is used on a daily basis to conduct agency business. The agency's information resources infrastructure is used by all employees on a daily basis to conduct agency business. There are no external factors that would affect this project.

#### **5.B. CAPITAL BUDGET PROJECT INFORMATION**

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008**TIME: **10:50:57AM** 

Agency Code: Category Number:

Project number:

362 5007

Agency name: Category Name:

**Texas Lottery Commission** 

Project Name:

ACQUISITN CAP EQUIP ITEMS Studio Surveillance System

#### **PROJECT DESCRIPTION**

#### **General Information**

Requirements for the lottery drawings process are specified in Texas State Government Code §466.401(c) which states in part, "The drawing and inspections must be recorded on video and audio tape." In order to meet this requirement, a studio and drawing monitoring system is in place. The system provides closed circuit TV monitoring, recording, and archiving for the security and review of all drawings. The current security system is installed at our drawings studio. The system consists of video monitors, camera controls, archiving, and playback equipment. The studio is monitored at all times, and each draw is also monitored, recorded and archived. The purpose of the system is to observe and document all activity at the studio including the drawing activities. The system must document the functioning of each drawing machine, with enough detail to provide analysis of any incident or malfunction. In addition, the system must clearly document personnel activities within the studio areas, at a drawing machine, or a computer. The system must provide real-time event monitoring and secure archiving, which cannot be overwritten or altered in any way.

The TLC currently has a contract for the lease and maintenance of this equipment. TLC has determined that it is more cost effective to purchase the equipment and maintain an annual maintenance and service agreement than to continue to lease this service.

Number of Units / Average Unit Cost

n/a

**Estimated Completion Date** 

12/31/2009

Additional Capital Expenditure Amounts Required

2012

2013

Type of Financing

CA CURRENT APPROPRIATIONS

Projected Useful Life

7 years

Estimated/Actual Project Cost

\$ 146,362

Length of Financing/Lease Period

n/a

ESTIMATED/ACTUAL DEBT OBLIGATION PAYMENTS

Total over project life

**2010** 0

**2011** 0

**2012** 0

**2013** 0

0

REVENUE GENERATION / COST SAVINGS

**REVENUE COST FLAG** 

MOF CODE

**AVERAGE AMOUNT** 

**Explanation:** 

This project will procure a studio surveillance system which is required by Government Code §466.401(c). The purchase will includes a surveillance system

that provides closed circuit TV monitoring, recording, and archiving for the security and review of all drawings. The system consists of video monitors, camera controls, archiving, and playback equipment. The studio is monitored at all times, and each draw is also monitored, recorded and archived.

**Project Location:** 

Austin Headquarters.

Beneficiaries:

All agency staff and the general public will benefit from the project.

# 81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

TIME: 10:50:57AM

# Frequency of Use and External Factors Affecting Use:

Failure to record the drawings and inspections would be a direct violation of the Texas Government Code §466.401, as follows:

§466.401. Ticket Validations: Drawings

- (b) If a lottery game involves a drawing, the drawing must be open to the public. An independent certified public accountant must witness the drawing.
- (c) An employee of the division and the independent certified public accountant witnessing the drawing shall inspect any equipment used in the drawing. The equipment must be i

#### 5.B. CAPITAL BUDGET PROJECT INFORMATION

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008 TIME: 10:50:57AM

Agency Code: Category Number:

Project number:

362 5005 Agency name: Category Name: Project Name: Texas Lottery Commission ACQUISITN INFO RES TECH. Telephone System Upgrade

#### PROJECT DESCRIPTION

#### **General Information**

This project will upgrade the telephone system hardware and software for the Texas Lottery headquarters and warehouse facilities. The operating system for the current telephone system was last updated in November 2003. The telephone system currently used by the Texas Lottery Commission has reached the end of its life cycle. Additionally, the current telephone system has basic call center functions but does not include features such as call recording or management reporting. Upgrading the operating system will provide more current technology including call center management functions and features such as voice over IP.

**Number of Units / Average Unit Cost** 

n/a

**Estimated Completion Date** 

12/31/2009

**Additional Capital Expenditure Amounts Required** 

2012

2013

Type of Financing

CA CURRENT APPROPRIATIONS

**Projected Useful Life** 

7 years

**Estimated/Actual Project Cost** 

\$ 140,000

Length of Financing/ Lease Period

n/a

**ESTIMATED/ACTUAL DEBT OBLIGATION PAYMENTS** 

Total over

**2010** 0

2011

0

2012

2013

0

project life

0

REVENUE GENERATION / COST SAVINGS

REVENUE COST FLAG

**MOF CODE** 

AVERAGE AMOUNT

**Explanation:** 

This project will upgrade outdated phone system hardware and software that has reached the end of its life cycle and maintenance support. The upgrades will also provide new call center functionality which will allow supervisors in the Retail Services, Customer Service, and Bingo to better manage staff and to monitor customer satisfaction. The phone system is mission critical and must be maintained and upgraded in order to support Lottery and Bingo operations.

**Project Location:** 

Austin Headquarters and Warehouse.

Beneficiaries:

All agency staff and the general public will benefit from this project.

# Frequency of Use and External Factors Affecting Use:

The telephone system is used by all employees on a daily basis to conduct business and provide telephone support to Lottery players and retailers and Charitable Bingo operators and players. There are no external factors that would affect this project.

#### 5.B. CAPITAL BUDGET PROJECT INFORMATION

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008**TIME: **10:50:57AM** 

Agency Code: Category Number:

Project number:

362 5005 Agency name: Category Name: Project Name: Texas Lottery Commission
ACQUISITN INFO RES TECH.
ACBS Redesign

#### PROJECT DESCRIPTION

#### **General Information**

This project will redesign the Automated Charitable Bingo System (ACBS). Since implementation, there have been numerous changes to business processes including system application changes. The current toolset used to support ACBS will be out of support in 2013. Because of the requirement to convert to another toolset, and in order to meet the ongoing needs of the Charitable Bingo Program, it is necessary to redesign and convert the existing system. The ACBS is used daily by agency staff for the administration and management of the Charitable Bingo program.

**Number of Units / Average Unit Cost** 

20,000 hours @ \$125/hour

**Estimated Completion Date** 

12/31/2011

**Additional Capital Expenditure Amounts Required** 

2012

2013

Type of Financing

CA CURRENT APPROPRIATIONS

**Projected Useful Life** 

10+ years

**Estimated/Actual Project Cost** 

\$ 2,500,000

Length of Financing/ Lease Period

**ESTIMATED/ACTUAL DEBT OBLIGATION PAYMENTS** 

Total over project life

2010

**2011** 0

2012

2013

0

REVENUE GENERATION / COST SAVINGS

REVENUE COST FLAG

MOF CODE

AVERAGE AMOUNT

**Explanation:** 

ACBS supports the mission critical function of Charitable Bingo licensing and management. Vendor maintenance for the ACBS software platform will only be

supported through 2013. ACBS must be converted to ensure continued availability of the system beyond 2013.

**Project Location:** 

**Austin Headquarters** 

Beneficiaries:

Agency staff and the general public will benefit from this project.

# Frequency of Use and External Factors Affecting Use:

The Automated Charitable Bingo System is used by agency employees on a daily basis to conduct mission critical business. This system tracks all information necessary for the successful licensing and operation of Charitable Bingo programs throughout the State. There are no external factors that would affect this project.

# 5.C. CAPITAL BUDGET ALLOCATION TO STRATEGIES (BASELINE) 81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/15/2008 TIME:

10:51:25AM

Agency code: 362

Agency name:

**Texas Lottery Commission** 

Category	y Code/Name					
Projec	t Sequence/Proje	ect Id/Name				
	Goal/Obj/Str	Strategy Name	Est 2008	Bud 2009	BL 2010	BL 2011
5005 Acq	quisition of Inf	ormation Resource Technologies				
1/1	Hardware	/Software Upgrade				
Capital	1-1-5	CENTRAL ADMINISTRATION	482,000	0	\$0	\$0
		TOTAL, PROJECT	\$482,000	\$0	\$0	\$0
4/4	Telephone	System Upgrade				
Capital	1-1-5	CENTRAL ADMINISTRATION	0	0	0	0
		TOTAL, PROJECT	\$0	\$0	\$0	\$0
5/5	ACBS Rea	lesign				
Capital	2-1-1	BINGO LICENSING	0	0	0	0
		TOTAL, PROJECT	\$0	\$0	\$0	\$0
5007 Acq	quisition of Ca	pital Equipment and Items				
2/2	Capitalize	d Lottery Drawing Equip.				
Capital	1-1-4	SECURITY	300,000	0	300,000	0
		TOTAL, PROJECT	\$300,000	\$0	\$300,000	\$0
3/3	Studio Sur	veillance System				
Capital	1-1-4	SECURITY	0	0	0	0

# 5.C. CAPITAL BUDGET ALLOCATION TO STRATEGIES (BASELINE) 81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

8/15/2008 DATE: TIME: 10:51:33AM

Agency code: 362

Agency name:

**Texas Lottery Commission** 

# Category Code/Name

Project Sequence/Project Id/Name

Goal/Obj/Str Strategy Name	Est 2008	Bud 2009	BL 2010	BL 2011
TOTAL, PROJECT	\$0	\$0	\$0	\$0
TOTAL CAPITAL, ALL PROJECTS TOTAL INFORMATIONAL, ALL PROJECTS	\$782,000	\$0	\$300,000	\$0
TOTAL, ALL PROJECTS	\$782,000	\$0	\$300,000	\$0

#### CAPITAL BUDGET PROJECT SCHEDULE - EXCEPTIONAL

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME :

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15,264

131,098

Agency code: 362 **Texas Lottery Commission** Agency name: Category Code / Category Name Project Number / Name Excp 2010 Excp 2011 OOE / TOF / MOF CODE 5005 Acquisition of Information Resource Technologies 4 Telephone System Upgrade **Objects of Expense** 140,000 0 **5000 CAPITAL EXPENDITURES** Subtotal OOE, Project 4 140,000 0 Type of Financing CA 5025 Lottery Acct 140,000 Subtotal TOF, Project 140,000 5 ACBS Redesign **Objects of Expense** 1,250,000 1,250,000 2001 PROFESSIONAL FEES AND SERVICES Subtotal OOE, Project 5 1,250,000 1,250,000 Type of Financing CA 1 General Revenue Fund 1,250,000 1,250,000 Subtotal TOF, Project 5 1,250,000 1,250,000 5005 **Subtotal Category** 1,390,000 1,250,000 5007 Acquisition of Capital Equipment and Items 3 Studio Surveillance System **Objects of Expense** 131,098 15,264 **5000 CAPITAL EXPENDITURES** Subtotal OOE, Project 3 131.098 15,264 Type of Financing CA 5025 Lottery Acct 131,098 15,264

Subtotal TOF, Project

3

#### CAPITAL BUDGET PROJECT SCHEDULE - EXCEPTIONAL

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/15/2008

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Agency code:

362

Agency name:

**Texas Lottery Commission** 

Category Code / Category Name

Category Code / Category Name			
Project Number / Name OOE / TOF / MOF COD		Excp 2010	Excp 2011
Subtotal Category	5007	131,098	15,264
AGENCY TOTAL		1,521,098	1,265,264
METHOD OF FINANCIN	NG:		
1 General Reven	ue Fund	1,250,000	1,250,000
5025 Lottery Acct		271,098	15,264
Total, Method of Financ	cing	1,521,098	1,265,264
TYPE OF FINANCING:			
CA CURRENT API	PROPRIATIONS	1,521,098	1,265,264
Total, Type of Financing		1,521,098	1,265,264

# CAPITAL BUDGET ALLOCATION TO STRATEGIES BY PROJECT - EXCEPTIONAL

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: PAGE: 8/15/2008 10:52:17AM 1 of 1

Agency code: 362

Agency name:

**Texas Lottery Commission** 

Project	Number/Name			
	Goal/Obj/Str	Strategy Name	Excp 2010	Excp 2011
5005 Ac	equisition of Info	rmation Resource Technologies		
4	Telephone Syst	em Upgrade		
	1 1 5	CENTRAL ADMINISTRATION	140,000	0
		TOTAL, PROJECT	140,000	0
5	ACBS Redesig	n		
	2 1 1	BINGO LICENSING	1,250,000	1,250,000
		TOTAL, PROJECT	1,250,000	1,250,000
5007 Ac	equisition of Cap	ital Equipment and Items		
3	Studio Surveilla	ance System		
	1 1 4	SECURITY	131,098	15,264
		TOTAL, PROJECT	131,098	15,264
		TOTAL, ALL PROJECTS	1,521,098	1,265,264

### 6.A. HISTORICALLY UNDERUTILIZED BUSINESS SUPPORTING SCHEDULE

Date:

Time: 10:52:42AM

81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code:

362

Agency: Texas Lottery Commission

#### COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

### A. Fiscal Year 2006 - 2007 HUB Expenditure Information

Statewide	Procurement	HUI	<b>B</b> Expenditure	es FY 2006	<b>Total Expenditures</b>	<u>H</u> 1	JB Expenditu	res FY 2007	<b>Total Expenditures</b>
HUB Goals	Category	% Goal	% Actual	Actual \$	FY 2006	% Goal	% Actual	Actual \$	FY 2007
57.2%	Special Trade Construction	57.2 %	23.2%	\$33,642	\$144,902	57.2 %	27.9%	\$15,300	\$54,780
20.0%	Professional Services	20.0 %	94.9%	\$410,840	\$432,965	20.0 %	100.0%	\$417,307	\$417,307
33.0%	Other Services	33.0 %	23.6%	\$36,015,053	\$152,494,905	33.0 %	27.0%	\$40,443,061	\$149,968,402
12.6%	Commodities	12.6 %	12.2%	\$593,048	\$4,861,029	12.6 %	23.7%	\$1,666,242	\$7,022,774
	<b>Total Expenditures</b>		23.5%	\$37,052,583	\$157,933,801		27.0%	\$42,541,910	\$157,463,263

#### B. Assessment of Fiscal Year 2006 - 2007 Efforts to Meet HUB Procurement Goals

#### Attainment:

The agency attained or exceeded one of four, or 25% of the applicable statewide HUB procurement goals in fiscal year 2006.

The agency attained or exceeded two of four, or 50% of the applicable statewide HUB procurement goals in fiscal year 2007.

### Applicability:

The "Heavy Construction" and "Building Construction" categories were not applicable to agency operations in either Fiscal Year 2006 or 2007, since the agency did not have any strategies or programs relating to heavy or building construction.

# **Factors Affecting Attainment:**

From FY06-07, the TLC increased overall HUB expenditures by \$5,489,327 and improved HUB percentages in all applicable procurement categories.

Special Trade Construction continues to be challenging for the TLC. As a tenant agency, the majority of contract decisions for renovations and lease improvements are not subject to the agency's control.

Most of the TLC's spending falls within the "Other Services" category, including many of the agency's largest contracts. Over 70% of expenditures in this category are for specialized lottery-related services, for which there is limited availability of vendors. The agency's HUB credit in "Other Services" is attained mainly through subcontracting expenditures, which may fluctuate. From FY06-07, the TLC's HUB percentage improved in this area primarily due to increased HUB subcontracting and lower overall spending.

The TLC came very close to meeting the HUB goal for Commodities in FY06 and exceeded it in FY07. Commodities purchases over \$25,000 are subject to competitive bidding and posting on the Electronic State Business Daily, so bids won by non-HUBs can affect the agency's attainment in this category.

### "Good-Faith" Efforts:

The TLC made the following good faith efforts during Fiscal Years 2006 and 2007:

Included the agency's HUB Coordinator in procurements over \$100,000 to assist in identifying subcontracting opportunities and evaluating subcontracting plans. Provided potential proposers/bidders with lists of certified HUBs for subcontracting opportunities.

# 6.A. HISTORICALLY UNDERUTILIZED BUSINESS SUPPORTING SCHEDULE

8/15/2008

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Automated Budget and Evaluation System of Texas (ABEST)

Hosted pre-bid and pre-proposal conferences to highlight the agency's HUB subcontracting requirements.

Participated in statewide HUB forums and other outreach events to provide information about agency procurement processes and contract opportunities.

Hosted an annual HUB Forum at agency headquarters which included networking sessions with key staff and TLC prime vendors.

Placed advertisements in minority publications throughout the state.

Made HUB information available via the TLC Web site.

Provided HUB participation updates to Texas Lottery commissioners.

Worked to establish new mentor protégé relationships.

Assisted eligible vendors to become certified or re-certified as HUBs.

Continued to maintain a minority lottery retailer percentage of more than 38%.

81st Regular Session, Agency Submission, Version 1

**DATE: 8/15/2008** 

TIME: 10:52:54AM

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code:	362 Agency name:	Texas Lottery Com	mission			
FUND/ACCO	UNT	Act 2007	Exp 2008	Exp 2009	Bud 2010	Est 2011
	l Revenue Fund			•		
Begin	nning Balance (Unencumbered):	\$0	\$0	\$0	\$0	\$0
Estin	nated Revenue:					
:	3152 Bingo Operators/Lessors	2,896,839	3,040,000	3,000,000	3,000,000	3,000,000
•	3153 Bingo Equipment	65,000	80,000	73,000	73,000	73,000
•	3166 Bingo Rental Tax	1,153,439	1,225,000	1,180,000	1,180,000	1,180,000
:	3170 Bingo Prize Fees	24,776,983	25,500,000	25,000,000	25,000,000	25,000,000
	3714 Judgments	0	0	0	0	0
:	3719 Fees/Copies or Filing of Records	1,141	1,100	1,125	1,125	1,125
:	3754 Other Surplus/Salvage Property	0	0	0	0	0
	3770 Administratve Penalties	30,200	56,060	43,500	43,500	43,500
	3789 Default Fund-Return Checks	0	0	0	0	0
:	3802 Reimbursements-Third Party	43,109	23,000	33,100	33,100	33,100
:	Subtotal: Actual/Estimated Revenue	28,966,711	29,925,160	29,330,725	29,330,725	29,330,725
,	Total Available	\$28,966,711	\$29,925,160	\$29,330,725	\$29,330,725	\$29,330,725
DEDUCTION	is:					
Expe	ended/Budgeted	(12,874,478)	(15,160,877)	(15,431,376)	(15,390,676)	(15,390,676)
	sfer-Employee Benefits	(487,241)	(672,345)	(695,368)	(695,368)	(695,368)
	fit Replacement Pay	(25,072)	(25,467)	(25,300)	(25,300)	(25,300)
	IX, Sec. 13.17 Salary Increase (2006-07 GAA)	(127,623)	0	0	0	0
	X, Sec. 19.62 Salary Increase (2008-09 GAA)	0	(46,624)	(94,800)	0	0
	IX, Sec. 5.09 Commerical Air Travel Red (2006-07 GAA)	(32,430)	0	0	0	0
	r 11, Local Bingo Prize Fees (2006-07 GAA)	(796,215)	0	0	0	0
Ride	r 10, Local Bingo Prize Fees (2008-09 GAA)	0	0	0	0	0
,	Total, Deductions	\$(14,343,059)	\$(15,905,313)	\$(16,246,844)	\$(16,111,344)	\$(16,111,344)
		\$14,623,652	\$14,019,847	\$13,083,881	\$13,219,381	\$13,219,381

**REVENUE ASSUMPTIONS:** 

81st Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/15/2008 TIME: 10:52:58AM

Agency Code: 362

Agency name: Texas Lottery Commission

FUND/ACCOUNT

Act 2007

Exp 2008

Exp 2009

Bud 2010

Est 2011

CONTACT PERSON:

Kathy Pyka

**DATE: 8/15/2008** 

TIME: 10:52:58AM

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 362	Agency name: Texas Lottery Con	nmission			
FUND/ACCOUNT	Act 2007	Exp 2008	Exp 2009	Bud 2010	Est 201
5025 Lottery Acct					
Beginning Balance (Unencumbered):	\$0	\$0	\$0	\$0	\$0
Estimated Revenue:					
3176 Lottery License Application Fees	303,735	325,000	315,000	315,000	315,000
3177 Lottery Ticket Sales	3,774,178,802	3,647,630,000	3,520,770,000	3,398,590,000	3,280,900,000
3178 Lottery Security Proceeds	72,288	83,000	78,000	78,000	78,000
3714 Judgments	0	4,500	2,250	2,250	2,250
3719 Fees/Copies or Filing of Records	23,693	25,000	25,000	25,000	25,000
3727 Fees - Administrative Services	369,506	375,000	372,500	372,500	372,500
3802 Reimbursements-Third Party	0	345	345	345	345
Subtotal: Actual/Estimated Revenue	3,774,948,024	3,648,442,845	3,521,563,095	3,399,383,095	3,281,693,095
Total Available	\$3,774,948,024	\$3,648,442,845	\$3,521,563,095	\$3,399,383,095	\$3,281,693,095
DEDUCTIONS:					
Expended/Budgeted	(173,905,088)	(193,659,173)	(195,503,860)	(178,429,449)	(174,089,672
Transfer-Employee Benefits	(3,391,960)	(4,403,195)	(4,624,110)	(4,624,110)	(4,624,110
Benefit Replacement Pay	(122,289)	(118,375)	(120,000)	(120,000)	(120,000
Unemployment Benefits	(1,018)	) O	0	0	0
Art. IX, Sec. 11.04, Net Lease Savings (2006-07 C	(7,375)	0	0	0	0
Art. IX, Sec. 13.17, Salary Increase (2006-07 GAA	A) (883,859)	0	0	0	0
Art. IX, Sec. 19.62, Salary Increase (2008-09 GAA	A) 0	(303,136)	(620,924)	0	0
Rider 13, Lottery Operator Contract (2006-07 GA	A) (8,756,563)	0	0	0	0
Rider 12, Lottery Operator Contract (2008-09 GA		0	. 0	0	0
Lottery Winnings/Install Payments	(2,315,304,967)	(2,272,400,000)	(2,193,400,000)	(2,117,300,000)	(2,044,000,000
Retailer Commissions	(188,751,041)	(182,381,500)	(176,038,500)	(186,922,450)	(180,449,500
Trfs to Foundation School Fund	(1,031,866,772)	(983,380,000)	(952,270,000)	(910,737,050)	(877,005,500
Trfs to Dept. of State Health Svc	(10,000,000)	(10,000,000)	(10,000,000)	(10,000,000)	(10,000,000
Trfs (Unclaimed Prizes) to Gen Rev	(48,895,469)	(43,000,000)	(43,000,000)	(43,000,000)	(43,000,000
Total, Deductions	\$(3,781,886,401)	\$(3,689,645,379)	\$(3,575,577,394)	\$(3,451,133,059)	\$(3,333,288,782
Ending Fund/Account Balance	\$(6,938,377)	\$(41,202,534)	\$(54,014,299)	\$(51,749,964)	\$(51,595,687

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DATE: 8/15/2008 TIME: 10:52:58AM

Agency Code:

362

Agency name: Texas Lottery Commission

**FUND/ACCOUNT** 

Act 2007

Exp 2008

Exp 2009

**Bud 2010** 

Est 2011

# **REVENUE ASSUMPTIONS:**

For FY 2009-11 - Projected a 5% decline in Online sales and 3% in Instant sales.

# **CONTACT PERSON:**

Kathy Pyka

# 6.F.a. ADVISORY COMMITTEE SUPPORTING SCHEDULE ~ PART A

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) Date: 8/15/2008 Time: 10:53:19AM

Agency Code: 362

Agency: Texas Lottery Commission

### **BINGO ADVISORY COMMITEE**

Statutory Authorization:

Texas Occupations Code, Section 2001.057

Number of Members:

9

Committee Status:

Ongoing

Date Created:

03/06/1995

Date to Be Abolished:

08/31/2008

Strategy (Strategies):

1-1-5

CENTRAL ADMINISTRATION

2-1-1

**BINGO LICENSING** 

Advisory Committee Costs	Expended 2007	Estimated 2008	Budgeted 2009	Requested 2010	Requested 2011
Other Expenditures in Support of Committee Activities					
Personnel	\$7,258	\$10,340	\$10,562	\$10,562	\$10,562
Other Operating	4,082	4,052	4,052	4,052	4,052
Total, Committee Expenditures	\$11,340	\$14,392	\$14,614	\$14,614	\$14,614
Method of Financing					
General Revenue Fund	\$6,095	\$9,103	\$9,285	\$9,285	\$9,285
Lottery Acct	5,245	5,289	5,329	5,329	5,329
Total, Method of Financing	\$11,340	\$14,392	\$14,614	\$14,614	\$14,614
Meetings Per Fiscal Year	4	4	4	4	4

# 6.F.a. ADVISORY COMMITTEE SUPPORTING SCHEDULE ~ PART A

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) Date: 8/15/2008 Time: 10:53:23AM

Agency Code: 362

Agency: Texas Lottery Commission

### Description and Justification for Continuation/Consequences of Abolishing

The Bingo Advisory Committee (B.A.C.) was established by state statute to: 1) advise the Commission on the needs and problems of the state's bingo industry; 2) comment on rules involving bingo during their development and before their final adoption unless an emergency requires immediate action by the Commission; 3) report annually to the Commission on the committee's activities; and 4) perform other duties as determined by the Commission. The B.A.C. meets quarterly or as requested by the Commission.

The B.A.C. consists of a representative from the general public as well as representatives of different license types issued by the Commission. Members are appointed by the Commission and serve staggered three-year terms. Without input from the B.A.C., the Commission would need to establish another mechanism to receive comments on the needs and problems facing the state's bingo industry.

The Texas Lottery Commission will evaluate the B.A.C. on August 20, 2008 and determine if it should remain in effect until August 31, 2009 at which time it will be evaluate again. Pursuant Bingo Administrative Rule 401.102, the Bingo Advisory Committee will automatically abolish and cease to exist on August 31, 2008. The Bingo Advisory Committee shall only remain in existence beyond August 31, 2008, if the Commission affirmatively votes to continue the Bingo Advisory Committee in existence.

## 6.I. 10 Percent Biennial Base Reduction Options Schedule

#### Approved Reduction Amount

\$41,775,529

"Approved Base" here refers to approved 2008-09 base AFTER policy letter exceptions have been excluded.

Agenc	/ Code:		Agency Name:								
Rank		Reduction Item	Biennial Application of 10% Percent Reduction						FTE Reductions (FY 2010-11 Base Request Compared to Budgeted 2009)		Cumulative GR- related reduction as a % of Approved Base
	Strat	Name	GR	<b>GR-Dedicated</b>	Federal	Other	All Funds	FY 08	FY 09		
1	A.1.6	Lottery Operator Contract		25,421,125			\$ 25,421,125	,		Υ	6.1%
2	A.1.7	Instant Ticket Production		4,986,660			\$ 4,986,660			Υ	7.3%
3	A.1.8	Mass Media Advertising Contracts		8,308,519			\$ 8,308,519			Υ	9.3%
4	B.1.5	Bingo Prize Fee Allocations	2,554,147				\$ 2,554,147			2	9.9%
5	B.1.1	Bingo Licensing	162,249				\$ 162,249	3.0	3.0	N	9.9%
6	B.1.3	Bingo Law Compliance Field Operations	342,829				\$ 342,829	6.0	6.0	N	10.0%
7							\$ -				
8							\$ -				
9							\$ -				
10							\$ -				
11							\$ -				
12							\$ -				
	Agency	Biennial Total	\$ 3,059,225	\$ 38,716,304	\$ -	\$ -	\$ 41,775,529	9.0	9.0		10.0%
	Agency	Biennial Total (GR + GR-D)		\$ 41,775,529							

#### Rank / Name

**Explanation of Impact to Programs and Revenue Collections** 

#### Lottery Operator Contract

The lottery operator contract provides goods and services critical to the administration and operation of the state lottery based on a commission of 2.6999 percent of gross sales. The Commission is under a nine year contract with the lottery operator, which went into effect on September 1, 2002. This contract represents 55% of the Commission's FY 2008-2009 Lottery Account operating budget. It is estimated that a \$25.4 million reduction to this contract will impact sales by \$942 million with a reduced revenue transfers to the Foundation School Fund of \$254 million. If this reduction is realized, the Commission will be required to take one of the following actions:

- a) Suspend lottery sales at an interim period in each fiscal year when sales reach the level that can be supported by payment to the lottery operator vendor.
- b) Negotiate with the lottery operator vendor for a reduced rate from 2.6999 percent of gross sales to 2.3797 percent of gross sales.

#### 2 Instant Ticket Production

Instant Ticket vendors provide instant ticket development and manufacturing services. Although instant game sales declined for the first time since the inception of the Lottery, the agency continues to use the marketing strategy of producing more games at higher price points and introduce licensed property games. Instant ticket sales in FY 2007 were \$2.8 billion, a decrease of 0.1 percent from FY 2006. Despite the slight decrease in sales, the Commission attributes the consistent sales level to an aggressive game-launch strategy, in which more than 100 instant tickets games were introduced in FY 2007. This concept allows the Commission to introduce multiple instant games on a weekly basis to allow for a more diverse product offering. Reducing this strategy by nearly \$5 million would not allow the Commission to continue an aggressive game-launch strategy with a goal of increasing lottery sales and transfers to the Foundation School Fund.

### 3 Mass Media Advertising Contracts

The advertising contract allows the Commission to enhance the marketing effectiveness of the Texas Lottery; effectively reaching and educating the public to increase sales and enhance the awareness of Texas Lottery games. The agency has consulted with professionals in the field of advertising and business in an effort to measure advertising's contribution to lottery sales. A recent study prepared by the McCombs School of Business at the University of Texas at Austin concluded that an increase of \$1 in advertising spending would generate an additional \$12 in sales. The report referenced similar results from a study performed for the State of Florida by the Battelle Institute. If this reduction is realized, the Commission's reduced advertising expenditure will have a negative effect on Texas lottery sales and transfers to the Foundation School Fund.

#### Rank / Name

#### 4 Bingo Prize Fee Allocations

The allocation of bingo prize fees to local jurisdictions is based on prize fees collected at games conducted in counties and municipalities. A county or municipality that imposed a gross receipts tax on the conduct of bingo as of January 1, 1993, is entitled to 50 percent of the prize fee collected under Section 2001.502 of the Texas Occupations Code on a prize awarded at a game conducted in the county or municipality. In the event that a county and municipality are both entitled to a share of the fee, the county is entitled to 25 percent of the fee on a prize awarded at a game conducted in the municipality is entitled to 25 percent of the fee on a prize awarded at a game conducted in the municipality. Each quarter the Commission makes quarterly allocations to local jurisdictions for their share of the prize fees collected under the provisions of the Bingo Enabling Act. If reduction is realized, local jurisdictions would be negatively impacted by not receiving their share of prize fees remitted to the state. In calendar year 2007 \$24.8 million in prize fees were deposited to the General Revenue Fund, of which \$12.4 million was allocated to local jurisdictions for their share of bingo prize fees.

#### Bingo Licensing

The functions of the Licensing Services Program are to review and process all applications to conduct charitable bingo activity in the State of Texas. Both new and renewal licensees are reviewed to ensure compliance with the Bingo Enabling Act and the Charitable Bingo Administrative Rules. Lack of funding for this program would impact the number of licenses issued; thus reducing the number of occasions to conduct Charitable Bingo in Texas and increasing the number of bingo activities being conducted that are not in compliance with the Bingo Enabling Act and/or Charitable Bingo Administrative Rules. Other areas impacted would be the amount of prize fees and rental taxes collected and remitted to the State, as well as ensuring proceeds are used for an authorized expense.

#### 6 Bingo Law Compliance Field Operations

The functions of the Bingo Law Compliance Field Operations Program include regulating licensees' compliance with the Bingo Enabling Act (Act) and the Charitable Bingo Administrative Rules (Rules). Utilizing a system of enforcement that includes conducting inspections, reviews, audits and complaint investigations, the Charitable Bingo Operations Division (CBOD) may take appropriate disciplinary action when necessary. The CBOD also conducts testing on bingo products for use in the State of Texas. Based on current performance measure estimations, if this reduction is realized, there would be 25% fewer audits, inspections, and investigations of license holders. This could result in bingo activities being conducted that are not in compliance with the Bingo Enabling Act and/or Charitable Bingo Administrative Rules. Other areas impacted by the reduction would be the amount of prize fees and rental taxes remitted to the State, as well as ensuring proceeds are used for an authorized expense.

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008** TIME: **10:56:09AM** 

Agency code: 362 Agency name: Texas Lottery Commission Strategy Exp 2007 Est 2008 **Bud 2009** BL 2010 **BL 2011** 1-1-1 **Lottery Operations OBJECTS OF EXPENSE:** 1001 SALARIES AND WAGES \$ 1,909,609 \$ 1,849,558 \$ 2,012,383 \$ 2,012,383 \$ 2,012,383 OTHER PERSONNEL COSTS 1002 62,410 40,993 43,852 43,852 43,852 2001 PROFESSIONAL FEES AND SERVICES 241,557 399,828 516,585 426,886 249,670 2003 **CONSUMABLE SUPPLIES** 2,736 5,720 5,601 5,601 5,601 2004 UTILITIES 75,472 82,131 82,461 82,461 82,461 2005 TRAVEL 8,049 22,314 21,305 21,305 21,305 3,169 2006 **RENT - BUILDING** 3,075 3.317 3,169 3,169 2007 **RENT - MACHINE AND OTHER** 349,328 307,390 274,672 274,672 274,672 2009 OTHER OPERATING EXPENSE 246,962 308,221 285,912 320,123 320,704 CAPITAL EXPENDITURES 0 97,885 0 0 0 5000 \$ 2,899,198 \$ 3,144,415 \$ 3,129,183 \$ 3,280,151 \$ 3,013,817 **Total, Objects of Expense METHOD OF FINANCING:** 2,899,198 3,129,183 3,280,151 3,144,415 3,013,817 5025 Lottery Acct 3,129,183 \$ Total, Method of Financing \$ 2,899,198 \$ 3,144,415 \$ 3,280,151 \$ 3,013,817 26.8 26.7 26.7 26.7 29.3 **FULL TIME EQUIVALENT POSITIONS** 

### **Method of Allocation**

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008** TIME: **10:56:13AM** 

Agency code: Agency name: Texas Lottery Commission 362 Strategy Exp 2007 Est 2008 **Bud 2009** BL 2010 **BL 2011** 1-1-2 **Lottery Field Operations OBJECTS OF EXPENSE:** SALARIES AND WAGES \$ 1,547,349 \$ 1001 1,524,617 \$ 1,709,230 \$ 1,709,230 \$ 1,709,230 OTHER PERSONNEL COSTS 50,571 33,790 37,246 37,246 1002 37,246 195,732 2001 PROFESSIONAL FEES AND SERVICES 351,888 339,596 438,765 212,060 2003 **CONSUMABLE SUPPLIES** 2,216 4,715 4,757 4,757 4,757 UTILITIES 61,156 67,702 70,040 70,040 70,040 2004 **TRAVEL** 6,521 18,393 18,096 18,096 18,096 2005 2,493 2,734 2,693 2,693 2,693 **RENT - BUILDING** 2006 283,060 253,385 233,295 233,295 233,295 2007 **RENT - MACHINE AND OTHER** OTHER OPERATING EXPENSE 200,114 254,071 242,841 271,898 272,392 2009 80,689 0 0 CAPITAL EXPENDITURES 5000 \$ 2,591,984 \$ 2,657,794 \$ 2,786,020 \$ 2,559,809 **Total, Objects of Expense** 2,349,212 \$ **METHOD OF FINANCING:** 2,657,794 2,786,020 2,349,212 2,591,984 2,559,809 Lottery Acct 5025 2,559,809 \$ 2,349,212 \$ 2,591,984 \$ 2,657,794 \$ 2,786,020 \$ Total, Method of Financing 22.0 22.8 22.8 **FULL TIME EQUIVALENT POSITIONS** 23.7 22.8

### **Method of Allocation**

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Agency	code: 362	Agency nam	e: Texas Lottery	Commission				
Strateg	у		Exp 2007	Est 2008	-	Bud 2009	BL 2010	BL 2011
1-1-3	Marketing and Promotion							
OBJEC	TS OF EXPENSE:							
1001	SALARIES AND WAGES	\$	1,020,793 \$	1,027,689	\$	1,073,981 \$	1,073,981 \$	1,073,981
1002	OTHER PERSONNEL COSTS		33,362	22,777		23,403	23,403	23,403
2001	PROFESSIONAL FEES AND SERVICES		129,125	237,195		213,382	275,695	133,246
2003	CONSUMABLE SUPPLIES		1,462	3,178		2,989	2,989	2,989
2004	UTILITIES		40,345	45,635		44,009	44,009	44,009
2005	TRAVEL		4,302	12,398		11,370	11,370	11,370
2006	RENT - BUILDING		1,645	1,843		1,692	1,692	1,692
2007	RENT - MACHINE AND OTHER		186,736	170,798		146,589	146,589	146,589
2009	OTHER OPERATING EXPENSE		132,016	171,260		152,588	170,845	171,156
5000	CAPITAL EXPENDITURES		0	54,390		0	0	0
	Total, Objects of Expense	<u> </u>	1,549,786 \$	1,747,163	\$	1,670,003 \$	1,750,573 \$	1,608,435
метно	DD OF FINANCING:							
5025	Lottery Acct		1,549,786	1,747,163		1,670,003	1,750,573	1,608,435
	Total, Method of Financing	<b>\$</b>	1,549,786 \$	1,747,163	\$	1,670,003 \$	1,750,573 \$	1,608,435
FULL T	TME EQUIVALENT POSITIONS		15.7	14.8		14.3	14.3	14.3

### Method of Allocation

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Agency	code: 362	Agency nam	ne: Texas Lottery	Commission			
Strateg	y		Exp 2007	Est 2008	 Bud 2009	BL 2010	BL 2011
1-1-4	Security						
OBJEC	TS OF EXPENSE:						
1001	SALARIES AND WAGES	\$	942,011 \$	1,118,616	\$ 1,207,277 \$	1,207,277 \$	1,207,277
1002	OTHER PERSONNEL COSTS		30,787	24,792	26,308	26,308	26,308
2001	PROFESSIONAL FEES AND SERVICES		119,160	258,182	239,866	309,912	149,784
2003	CONSUMABLE SUPPLIES		1,349	3,460	3,360	3,360	3,360
2004	UTILITIES		37,231	49,673	49,471	49,471	49,471
2005	TRAVEL		3,970	13,495	12,781	12,781	12,781
2006	RENT - BUILDING		1,518	2,006	1,902	1,902	1,902
2007	RENT - MACHINE AND OTHER		172,324	185,909	164,783	164,783	164,783
2009	OTHER OPERATING EXPENSE		121,827	186,413	171,526	192,049	192,398
5000	CAPITAL EXPENDITURES		0	59,202	 0	0	0
	Total, Objects of Expense	<b>\$</b>	1,430,177 \$	1,901,748	\$ 1,877,274 \$	1,967,843 \$	1,808,064
METHO	DD OF FINANCING:						
5025	Lottery Acct		1,430,177	1,901,748	 1,877,274	1,967,843	1,808,064
	Total, Method of Financing	<b>\$</b>	1,430,177 \$	1,901,748	\$ 1,877,274 \$	1,967,843 \$	1,808,064
FULL T	TME EQUIVALENT POSITIONS		14.5	16.1	16.1	16.1	16.1

### **Method of Allocation**

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Agency code: 362 Agency name: Texas Lottery Commission Strategy Exp 2007 Est 2008 **Bud 2009 BL 2010 BL 2011** 2-1-1 **Determine Eligibility and Process Applications OBJECTS OF EXPENSE:** SALARIES AND WAGES \$ 467,302 \$ 487,765 \$ 456,252 \$ 456,252 \$ 1001 456,252 OTHER PERSONNEL COSTS 15,272 10,810 9,942 9,942 9,942 1002 2001 PROFESSIONAL FEES AND SERVICES 59,111 112,578 90,650 117,121 56,606 2003 **CONSUMABLE SUPPLIES** 669 1,509 1,270 1,270 1,270 **UTILITIES** 18,469 21,660 18,696 18,696 18,696 2004 1,970 5,884 4,830 4,830 4,830 2005 **TRAVEL RENT - BUILDING** 753 875 719 719 719 2006 62,274 **RENT - MACHINE AND OTHER** 85,485 81,064 62,274 62,274 2007 72,579 OTHER OPERATING EXPENSE 60,435 81,284 64,823 72,711 2009 0 0 25,815 5000 **CAPITAL EXPENDITURES** 709,456 \$ 683,300 709,466 \$ 743,683 \$ \$ 829,244 \$ **Total, Objects of Expense METHOD OF FINANCING:** 829,244 709,466 709,456 743,683 683,300 1 General Revenue Fund 709,456 \$ 743,683 \$ Total, Method of Financing \$ 709,466 \$ 829,244 \$ 683,300 7.2 7.0 6.1 6.1 6.1 **FULL TIME EQUIVALENT POSITIONS** 

### **Method of Allocation**

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008 TIME: 10:56:13AM

Agency code: 362 Agency name: Texas Lottery Commission Strategy Exp 2007 Est 2008 **Bud 2009 BL 2010 BL 2011** 2-1-2 Provide Education and Training for Bingo Regulatory Requirements **OBJECTS OF EXPENSE:** \$ 1001 SALARIES AND WAGES 98,982 \$ 97,271 \$ 105,113 \$ 105,113 \$ 105,113 1002 OTHER PERSONNEL COSTS 3,235 2,156 2,291 2,291 2,291 2001 PROFESSIONAL FEES AND SERVICES 12,521 22,451 20,884 26,983 13,041 2003 **CONSUMABLE SUPPLIES** 142 301 293 293 293 2004 UTILITIES 3,912 4,319 4,307 4,307 4,307 2005 TRAVEL 417 1,173 1,113 1,113 1.113 174 **RENT - BUILDING** 159 166 2006 166 166 18,107 2007 **RENT - MACHINE AND OTHER** 16,166 14,347 14,347 14,347 2009 OTHER OPERATING EXPENSE 12,801 16,210 14,934 16,721 16,751 0 0 5000 **CAPITAL EXPENDITURES** 5,148 165,369 \$ 157,422 **Total, Objects of Expense** \$ 150,276 \$ 163,448 \$ 171,334 \$ **METHOD OF FINANCING:** 150,276 165,369 163,448 171,334 General Revenue Fund 157,422 150,276 \$ 165,369 \$ 163,448 \$ 171,334 \$ 157,422 \$ Total, Method of Financing 1.5 1.4 1.4 1.4 **FULL TIME EQUIVALENT POSITIONS** 1.4

#### Method of Allocation

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/15/2008 TIME: 10:56:13AM

Agency code: 362 Agency name: Texas Lottery Commission Strategy Exp 2007 Est 2008 **Bud 2009 BL 2010 BL 2011** 2-1-3 **Bingo Law Compliance Field Operations OBJECTS OF EXPENSE:** SALARIES AND WAGES \$ 1001 615,438 \$ 812,706 \$ 912,503 \$ 912,503 \$ 912,503 1002 OTHER PERSONNEL COSTS 20,114 18,012 19,884 19,884 19,884 2001 PROFESSIONAL FEES AND SERVICES 77,850 187,576 181,299 234,243 113,212 2003 CONSUMABLE SUPPLIES 882 2,514 2,540 2,540 2,540 2004 UTILITIES 24,324 36,089 37,392 37,392 37,392 2005 TRAVEL 2,594 9,804 9,661 9,661 9,661 2006 **RENT - BUILDING** 992 1,457 1,438 1,438 1,438 124,549 2007 **RENT - MACHINE AND OTHER** 112,584 135,068 124,549 124,549 2009 OTHER OPERATING EXPENSE 79,593 135,434 129,645 145,158 145,422 0 0 43,012 5000 **CAPITAL EXPENDITURES** 1,418,911 \$ 1,487,368 \$ \$ 934,371 \$ 1,381,672 \$ 1,366,601 Total, Objects of Expense **METHOD OF FINANCING:** 1,418,911 1,487,368 934,371 1,381,672 1,366,601 1 General Revenue Fund 1,418,911 \$ \$ 934,371 \$ 1,381,672 \$ 1,487,368 \$ 1,366,601 Total, Method of Financing **FULL TIME EQUIVALENT POSITIONS** 9.4 11.7 12.2 12.2 12.2

### **Method of Allocation**

81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/15/2008** TIME: **10:56:13AM** 

Agency name: Texas Lottery Commission Agency code: 362 Strategy Exp 2007 Est 2008 **Bud 2009 BL 2010 BL 2011** 2-1-4 **Bingo Prize Fee Collections and Accounting OBJECTS OF EXPENSE:** 140,151 \$ 1001 SALARIES AND WAGES \$ 131,976 \$ 130,400 \$ 140,151 \$ 140,151 1002 OTHER PERSONNEL COSTS 4,313 2,890 3,054 3.054 3,054 PROFESSIONAL FEES AND SERVICES 16,694 30,097 27,846 35,977 2001 17,388 2003 CONSUMABLE SUPPLIES 189 403 390 390 390 UTILITIES 2004 5,216 5,791 5,743 5,743 5,743 2005 TRAVEL 556 1,573 1,484 1,484 1,484 **RENT - BUILDING** 213 234 221 221 221 2006 2007 **RENT - MACHINE AND OTHER** 24,143 21,672 19,129 19,129 19,129 2009 OTHER OPERATING EXPENSE 17,068 21,731 19,912 22,295 22,335 0 6,901 0 0 5000 CAPITAL EXPENDITURES 221,692 \$ 209,895 **Total, Objects of Expense** \$ 200.368 \$ 217,930 \$ 228,444 \$ **METHOD OF FINANCING:** 200,368 221,692 217,930 228,444 209,895 1 General Revenue Fund \$ 200,368 \$ 221,692 \$ 217,930 \$ 228,444 \$ 209,895 Total, Method of Financing

### **Method of Allocation**

**FULL TIME EQUIVALENT POSITIONS** 

Indirect and support costs in Strategy A.1.5 Cental Administration are allocated proportionately among remaining non-contractual and grant strategies on the basis of FTEs for each fiscal year. This basis was selected because administrative demands are closely related to FTEs.

2.0

1.9

1.9

1.9

1.9

**7.A. INDIRECT ADMINISTRATIVE AND SUPPORT COSTS**81st Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/15/2008 TIME: 10:56:13AM

Agency code: 362

Agency name: Texas Lottery Commission

Exp 2007	Est 2008	<b>Bud 2009</b>	BL 2010	BL 2011
\$6,733,460	\$7,048,622	\$7,616,890	\$7,616,890	\$7,616,890
\$220,064	\$156,220	\$165,980	\$165,980	\$165,980
\$851,750	\$1,626,853	\$1,513,351	\$1,955,281	\$945,007
\$9,645	\$21,800	\$21,200	\$21,200	\$21,200
\$266,125	\$313,000	\$312,119	\$312,119	\$312,119
\$28,379	\$85,034	\$80,640	\$80,640	\$80,640
\$10,848	\$12,640	\$12,000	\$12,000	\$12,000
\$1,231,767	\$1,171,452	\$1,039,638	\$1,039,638	\$1,039,638
\$870,816	\$1,174,624	\$1,082,181	\$1,211,668	\$1,213,869
\$0	\$373,042	\$0	\$0	\$0
\$10,222,854	\$11,983,287	\$11,843,999	\$12,415,416	\$11,407,343
\$1,994,481	\$2,597,977	\$2,509,745	\$2,630,829	\$2,417,218
\$8,228,373	\$9,385,310	\$9,334,254	\$9,784,587	\$8,990,125
\$10,222,854	\$11,983,287	\$11,843,999	\$12,415,416	\$11,407,343
103.3	101.7	101.5	101.5	101.5
	\$220,064 \$851,750 \$9,645 \$266,125 \$28,379 \$10,848 \$1,231,767 \$870,816 \$0 \$10,222,854 \$1,994,481 \$8,228,373 \$10,222,854	\$220,064 \$156,220 \$851,750 \$1,626,853 \$9,645 \$21,800 \$266,125 \$313,000 \$28,379 \$85,034 \$10,848 \$12,640 \$1,231,767 \$1,171,452 \$870,816 \$1,174,624 \$0 \$373,042 \$10,222,854 \$11,983,287 \$1,994,481 \$2,597,977 \$8,228,373 \$9,385,310 \$10,222,854 \$11,983,287	\$220,064 \$156,220 \$165,980 \$851,750 \$1,626,853 \$1,513,351 \$9,645 \$21,800 \$21,200 \$266,125 \$313,000 \$312,119 \$28,379 \$85,034 \$80,640 \$10,848 \$12,640 \$12,000 \$1,231,767 \$1,171,452 \$1,039,638 \$870,816 \$1,174,624 \$1,082,181 \$0 \$373,042 \$0 \$10,222,854 \$11,983,287 \$11,843,999 \$1,994,481 \$2,597,977 \$2,509,745 \$8,228,373 \$9,385,310 \$9,334,254 \$10,222,854 \$11,983,287 \$11,843,999	\$220,064 \$156,220 \$165,980 \$165,980 \$851,750 \$1,626,853 \$1,513,351 \$1,955,281 \$9,645 \$21,800 \$21,200 \$21,200 \$266,125 \$313,000 \$312,119 \$312,119 \$28,379 \$85,034 \$80,640 \$80,640 \$10,848 \$12,640 \$12,000 \$12,000 \$1,231,767 \$1,171,452 \$1,039,638 \$1,039,638 \$870,816 \$1,174,624 \$1,082,181 \$1,211,668 \$0 \$373,042 \$0 \$0 \$10,222,854 \$11,983,287 \$11,843,999 \$12,415,416